Social Services

District of Sault Ste. Marie Social Services
Administration Board
Conseil d'Administration des Services du District Sault Ste. Marie
Zhawenimi-Anokiitaagewin

# *AGENDA*

*DSSMSSAB REGULAR BOARD MEETING*
*Thursday, August 20, 2020 at 4:30 PM*
*Zoom Video Conference*

## 1. CALL TO ORDER

## 2. APPROVAL OF AGENDA

**Resolution #20-085**
Moved By: M. Bruni
Seconded By: J. Gawne

2.1 **"BE IT RESOLVED THAT** the **Agenda for August 20, 2020** District of Sault Ste. Marie Social Services Administration Board meeting be approved as presented."

## 3. DECLARATIONS OF PECUNIARY INTEREST

## 4. APPROVAL OF PREVIOUS MINUTES

**Resolution #20-086**
Moved By: R. Niro
Seconded By: S. Hollingsworth

4.1 "**BE IT RESOLVED THAT** the Minutes from the District of Sault Ste. Marie Social Services Administration Board meetings dated **July 16, 2020** be adopted as recorded."

## 5. MANAGER REPORTS

## ADMINISTRATION

**Resolution #20-087**
Moved By: P. Christian
Seconded By: M. Bruni

5.1 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the August 20, 2020 Investing in Change Fund report of the Chief Executive Officer and provide the Sault Ste. Marie Housing Corporation (SSMHC) $231,975 from the Investing in Change Fund (ICF) to be used towards capital asset purchases and neighborhood improvements in areas of the community with depressed assessment and/or housing conditions."

**Resolution #20-088**
Moved By: K. Lamming
Seconded By: D. Edgar

5.2 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) ratify the UNIFOR 3 year collective bargaining agreement effective April 1, 2020."

**Resolution #20-089**
Moved By: D. Edgar
Seconded By: P. Christian

5.3 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now move into closed session for property acquisition and labour management."

**Resolution #20-090**
Moved By: P. Christian
Seconded By: K. Lamming

5.4 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now move to open session."

**Resolution #20-091**
Moved By: S. Hollingsworth
Seconded By: M. Bruni

5.5 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the August 20, 2020 report of the Director of Housing Services and approve the transfer of $83,289.36 from reserves to the Sault Ste. Marie Housing Corporation (SSMHC), upon SSMHC awarding tender PTC-2020-25A for demolition services at 177 and 165 Brock Street."

## 6. CORRESPONDENCE

6.1 Correspondence received from Christine Elliott, Minister of Health regarding the Land Ambulance Services Grant for 2020.

## 7. OTHER BUSINESS / NEW BUSINESS

## 8. ADJOURNMENT

**Resolution #20-092**
Moved By: R. Niro
Seconded By: D. Edgar

8.1 "**BE IT RESOLVED THAT** we do now adjourn."

**NEXT REGULAR BOARD MEETING**
Thursday, September 17, 2020 4:30 PM

Social Services

District of Sault Ste. Marie Social Services
Administration Board
Conseil d'Administration des Services du District Sault Ste. Marie
Zhawenimi-Anokiitaagewin

# *MINUTES*

*DSSMSSAB REGULAR BOARD MEETING*
*Thursday, July 16, 2020 at 4:30 PM*
*Zoom Video Conference*

| | | | |
|---|---|---|---|
| **PRESENT:** | L. Dufour | J. Gawne | R. Niro |
| | M. Bruni | S. Hollingsworth | |
| | P. Christian (entered meeting at 5:11 PM) | | |
| **STAFF:** | M. Nadeau | D. Petersson | C. Fairbrother |
| | J. Barban | R. Rushworth | S. Ford |
| | A. Kohler | L. Bruni | |
| **REGRETS:** | D. Edgar | K. Lamming | |
| **GUESTS:** | *David Ellis Architects Delegation* | | |
| | David Ellis | Sophie McKey | Tim Janzen |
| | G Ferlaino | Dan Moody | Josh Lelievre |
| | A. Malo, DeBrina | | |

## 1. CALL TO ORDER by L. Dufour, Board Chair at 4:34 PM

## 2. APPROVAL OF AGENDA

**Resolution #20-074**
Moved By: M. Bruni
Seconded By: J. Gawne

2.1 **"BE IT RESOLVED THAT** the **Agenda for July 16, 2020** District of Sault Ste. Marie Social Services Administration Board meeting be approved as presented."
**CARRIED**

## 3. DECLARATIONS OF PECUNIARY INTEREST

NONE

## 4. APPROVAL OF PREVIOUS MINUTES

**Resolution #20-075**
Moved By: M. Bruni
Seconded By: R. Niro

4.1 "**BE IT RESOLVED THAT** the Minutes from the District of Sault Ste. Marie Social Services Administration Board meetings dated **June 18, 2020** be adopted as recorded."
**CARRIED**

## 5. MANAGER REPORTS

## PARAMEDIC SERVICES

**Resolution #20-076**
Moved By: S. Hollingsworth
Seconded By: M. Bruni

5.1 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the July 16, 2020 report of Chief of Paramedic Services and approved the updated Paramedic Service Deployment Plan as outlined in the report."
**CARRIED**

**Resolution #20-077**
Moved By: J. Gawne
Seconded By: R. Niro

5.2 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the July 16, 2020 Sault North Paramedic Response Unit (PRU) Implementation Report of the Chief of Paramedic Services as information."
**CARRIED**

**Resolution #20-078**
Moved By: S. Hollingsworth
Seconded By: R. Niro

5.3 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the July 16, 2020 Off Load Delay Report of the Chief of Paramedic Services as information."
**CARRIED**

## EARLY YEARS

**Resolution #20-079**
Moved By: J. Gawne
Seconded By: M. Bruni

5.4 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the July 16, 2020 Child Care Reopening Update Report of the Director of Early Years Services as information."
**CARRIED**

5.4.1 **Resolution #20-084**
Moved By: J. Gawne
Seconded By: S. Hollingsworth

"**WHEREAS** the Sault College Daycare expanded into a $2 million, tax payer funded teaching facility in 2018, only to close it due to operational losses in 2020;

**AND WHEREAS** the DSSMSSAB provided $305,000 of capital grant to the Sault College Daycare with the expectation that the facility would operate for a normal life span;

**AND WHEREAS** the Sault College Daycare leveraged significant Northern Ontario Heritage Fund Corporation (NOHFC) grants, in part due to its partnership with the DSSMSSAB;

**THEREFORE BE IT RESOLVED** that DSSMSSAB staff negotiate with Sault College for a return or consideration of the funds invested on its behalf."
**CARRIED**

## ADMINISTRATION

**Resolution #20-080**
Moved By: M. Bruni
Seconded By: J. Gawne

5.5 **WHEREAS** the District of Sault Ste. Marie Social Services Administration Board created the position of Chief Administrative Officer to lead the organization in 2016;

**AND WHEREAS** the title Chief Administrative Officer is traditionally associated with municipalities;

**AND WHEREAS** a more applicable title for similar roles outside of the municipal context is a Chief Executive Officer;

**THEREFORE BE IT RESOLVED** that the Chief Administrative Officer title be changed to Chief Executive Officer effective immediately."
**CARRIED**

**Resolution #20-081**
Moved By: M. Bruni
Seconded By: J. Gawne

5.6 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now move into closed session for security of property of the DSSMSSAB and labour relations."
Conflict of interest declared by Rick Niro
**CARRIED**
Entered into closed session at 5:14 PM

**Resolution #20-082**
Moved By: J. Gawne
Seconded By: M. Bruni

5.7 **"BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now move to open session."
**CARRIED**
Returned to open session at 6:57 PM

## 6. CORRESPONDENCE

## 7. OTHER BUSINESS / NEW BUSINESS

M. Nadeau reported on scheduling AMO delegations with MCCSS and MMAH

## 8. ADJOURNMENT

**Resolution #20-083**
Moved By: S. Hollingsworth
Seconded By: P. Christian

8.1 "**BE IT RESOLVED THAT** we do now adjourn."
**CARRIED**
Meeting adjourned at 6:59 PM

**NEXT REGULAR BOARD MEETING**
Thursday, August 20, 2020 4:30 PM

Social Services

District of Sault Ste. Marie Social Services
Administration Board
Conseil d'Administration des Services du District Sault Ste. Marie
Zhawenimi-Anokiitaagewin

# BOARD REPORT

**AUTHOR:** Mike Nadeau

**DATE:** August 20, 2020

**RE:** Investing in Change Fund (ICF)

## RECOMMENDATION

It is recommended that the District of Sault Ste. Marie Social Services Administration Board (Social Services) provide the Sault Ste. Marie Housing Corporation (SSMHC) $231,975 from the Investing in Change Fund (ICF) to be used towards capital asset purchases and neighborhood improvements in areas of the community with depressed assessment and/or housing conditions.

## BACKGROUND INFORMATION

Social Services recognizes that creating enduring change takes time, and involves more than just providing grants and funding. The Investing in Change granting stream is a broader systems change effort. Social Services has identified two (2) broad focus areas for the Investing in Change Fund and that are used as metrics for utilizing this funding:

1. Integrated services that use knowledge to drive collective impact. Recognizing the need for a shared vision, clear goals, common metrics and a set of connected, mutually reinforcing activities based on the best available knowledge. Change in our community can happen by working together towards a shared vision with all community partners.

2. Driving innovation to tackle significant challenges and issues; we need new ways to get to solutions.

Funding recipients must also meet and/or achieve broad impacts and outcomes:

1. Organizational Impact: Will this grant make a significant impact on the organizations ability to undertake these change efforts?

2. Community/Systems Impact: Will these change efforts have a positive impact on the local Social Services system for policy change/community advocacy capacity (for civic engagement grants)?

Social Services has identified a project that it would like the board to invest in for 2020 that aims to achieve the anticipated outcomes at all levels.

**SUMMARY/OVERVIEW**

There are many properties within the City of Sault Ste. Marie that are currently in uninhabitable condition. There are also additional properties that have very diminished property conditions that may not be suitable for people to reside in.

Often, such properties are mixed into areas of multi-residential and neighbourhoods creating compression on neighbour property standards and values. This ultimately leads to private sector and home ownership investment migrating away from such areas, creating a compounding effect on reduced property standards. This ultimately leads to poor social and health conditions of residents or people using condemned homes, which negatively impacts on Social Services' programming and adds additional strain to the affordable housing waitlist.

Planning and bylaw enforcement from the City of Sault Ste. advise there are numerous properties that are "boarded up" and uninhabitable within residential neighbours within the community. They advise that they try to enforce property standards bylaws and will also intervene should a property experience tax arrears. It is the opinion of Social Services that such properties would be best repaired, if possible, or demolished if not in a condition to repair. This would begin to "clean up" some of the priority areas and neighbourhoods where our programs and services are over represented; primarily income assistance and paramedic response.

I am proposing that we purchase housing that is in extreme disrepair and determine if they can be renovated under the Low Income Home Ownership Plan or need to be demolished. If the property needs to be demolished, we would hold the asset (vacant land) and develop the property over time or hold the asset and sell it to the private sector at a future time when the value increases to obtain a minimum total cost recovery sale price (purchase, demolition, taxes, etc.). Theoretically, this concept would eventually become self-sustaining as we divert assets in the future, as the proceeds from sales could be directed towards further asset purchases.

**STRATEGIC PLAN IMPACT**

This will impact all external aspects of the strategic plan, specifically on **Innovation** and **Community Development**.

**FINANCIAL IMPLICATIONS**

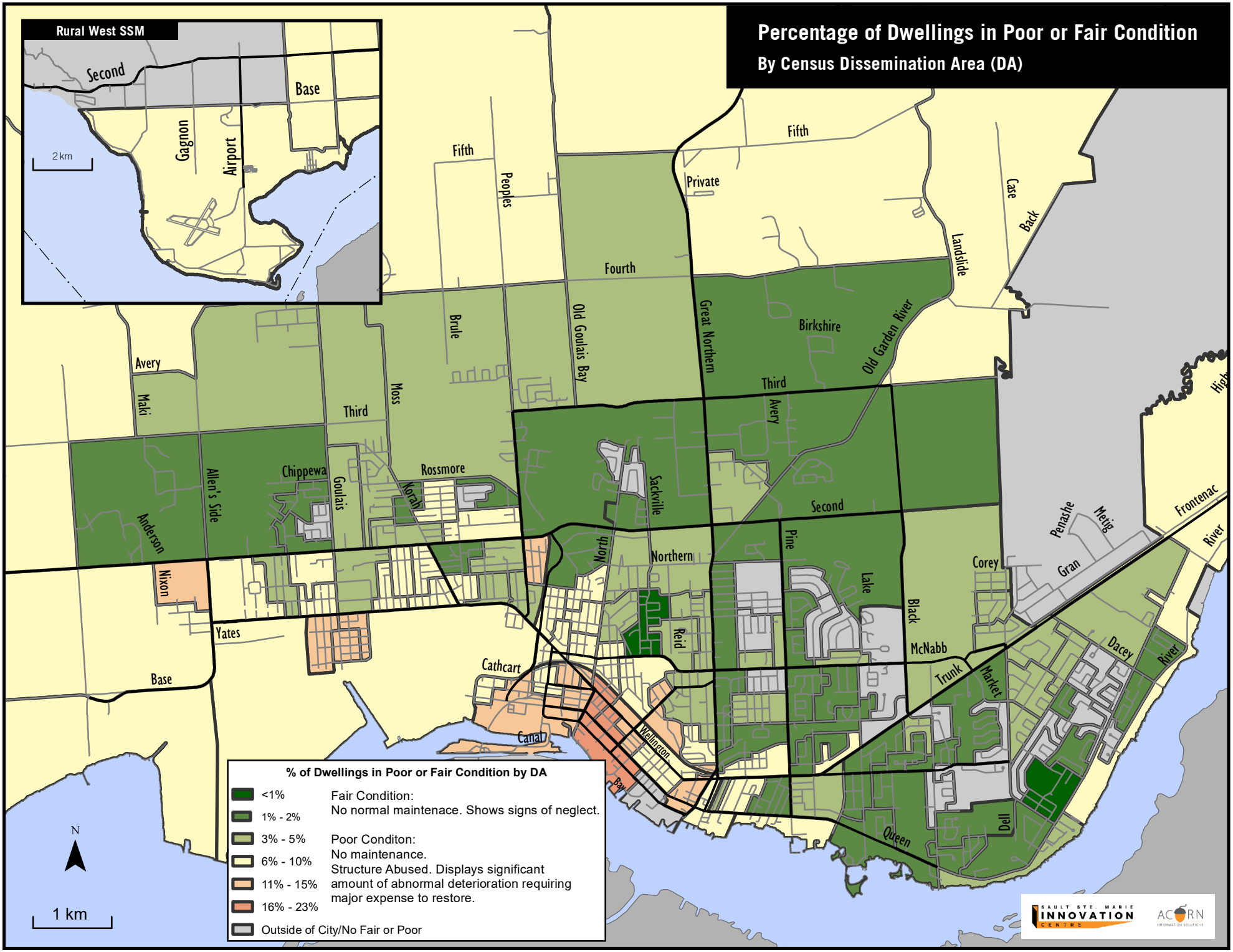
I am requesting $231,975 from the ICF towards capital assets purchases and neighborhood improvements in areas of the community with depressed assessment and/or housing conditions.

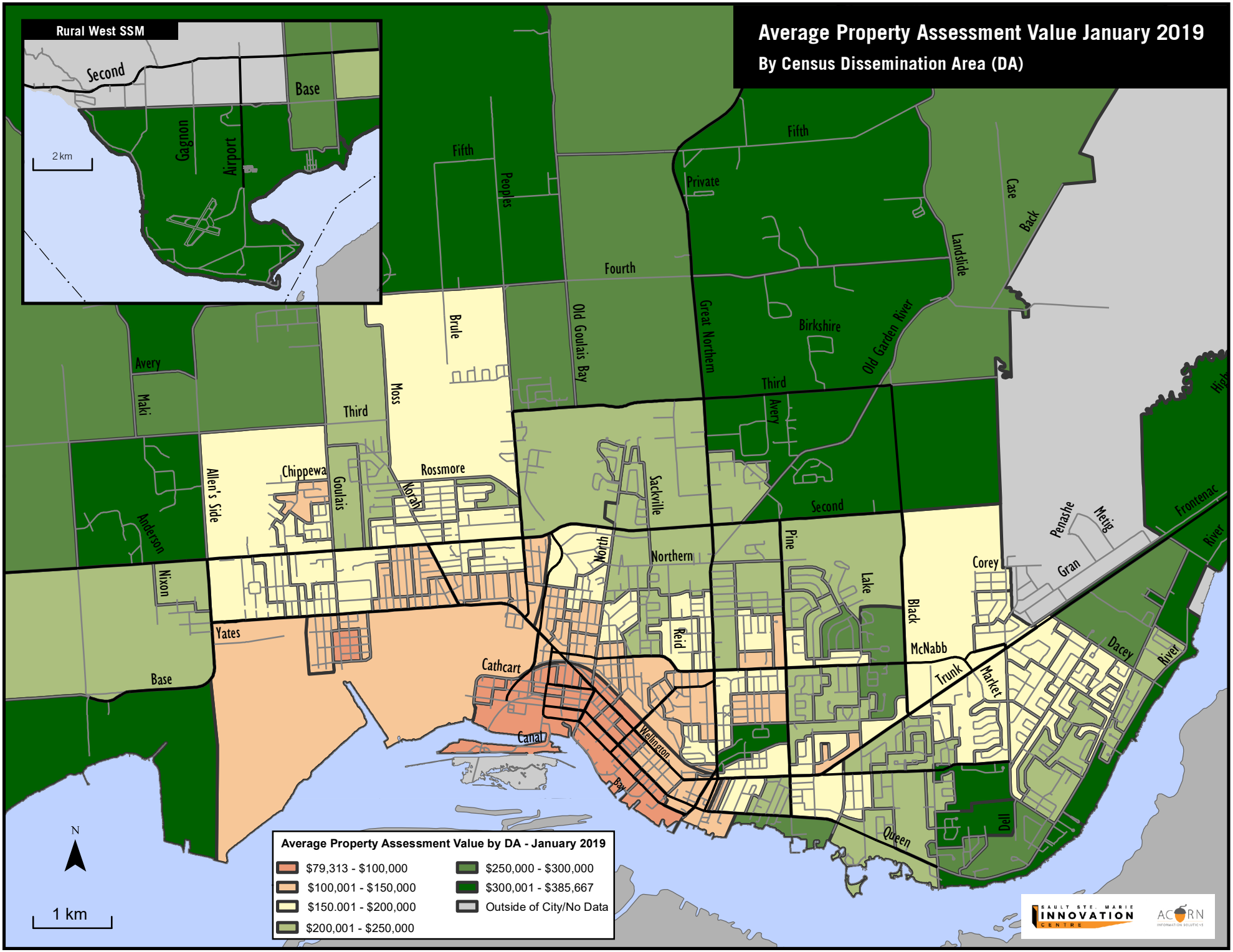
**CONCLUSION**

This concept is being proposed as a one year pilot with reporting back to the board in 2022 to determine feasibility and sustainability.

Respectfully submitted,

Mike Nadeau
Chief Executive Officer


Rural West SSM
2 km
Second
Base
Gagnon
Airport
Percentage of Dwellings in Poor or Fair Condition
By Census Dissemination Area (DA)
Fifth
Peoples
Private
Case
Back
Landslide
Fourth
Great Northern
Birkshire
Old Garden River
Old Goulais Bay
Brule
Moss
Avery
Maki
Third
Chippewa
Goulais
Rossmore
Korah
Sackville
Allen's Side
Anderson
Nixon
Yates
Base
North
Northern
Reid
Cathcart
Canal
Wellington
Bay
Pine
Lake
Black
McNabb
Trunk
Market
Corey
Gran
Penashe
Metig
Frontenac
River
Dacey
Dell
Queen
% of Dwellings in Poor or Fair Condition by DA
<1%
1% - 2%
3% - 5%
6% - 10%
11% - 15%
16% - 23%
Outside of City/No Fair or Poor
Fair Condition:
No normal maintenace. Shows signs of neglect.
Poor Conditon:
No maintenance.
Structure Abused. Displays significant amount of abnormal deterioration requiring major expense to restore.
N
1 km
SAULT STE. MARIE INNOVATION CENTRE
ACORN


Average Property Assessment Value January 2019
By Census Dissemination Area (DA)
Rural West SSM
2 km
Second
Base
Gagnon
Airport
Fifth
Peoples
Private
Case
Back
Landslide
Fourth
Great Northern
Old Goulais Bay
Birkshire
Old Garden River
Brule
Moss
Avery
Maki
Third
Chippewa
Goulais
Rossmore
Morah
Allen's Side
Anderson
Nixon
Yates
Base
Sackville
North
Northern
Pine
Lake
Black
Reid
McNabb
Trunk
Market
Cathcart
Canal
Wellington
Bay
Queen
Dell
Dacey
River
Corey
Gran
Penashe
Metig
Frontenac
Second
Third
Avery
High
Average Property Assessment Value by DA - January 2019
$79,313 - $100,000
$100,001 - $150,000
$150.001 - $200,000
$200,001 - $250,000
$250,000 - $300,000
$300,001 - $385,667
Outside of City/No Data
N
1 km
SAULT STE. MARIE INNOVATION CENTRE
ACORN

Social Services

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Zhawenimi-Anokiitaagewin

# BOARD REPORT

**AUTHOR:** Jeff Barban

**DATE:** August 20, 2020

**RE:** Funding of Demolition Services for 177 & 165 Brock Street

## RECOMMENDATION

Housing Services is requesting funding from the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) reserves in the amount of $83,289.36 to be forwarded to the Sault Ste. Marie Housing Corporation (SSMHC) upon board approval of PTC-2020-25A for demolition services for 177 & 165 Brock St.

## BACKGROUND INFORMATION

Housing Services issued PTC 2020-25A - Demolition Services for the purpose of removing the two buildings located at 165 Brock Street (former Barton Kiteley Funeral Home) and 177 Brock Street (triplex). These buildings were acquired as lots to supplement the plan to integrate the Social Services offices into one location. This project is not included in the 2020 SSMHC capital budget.

## SUMMARY/OVERVIEW

The tender for demolition of 165 and 177 Brock Street was recommended for approval by the SSMHC. By removing these structures, costs of exterior maintenance and taxes payable on both properties will result in reduced expenses to be incurred by the Corporation.

## STRATEGIC PLAN IMPACT

The project impacts the strategic plan in the area of Service Delivery.

## FINANCIAL IMPLICATIONS

There will be no increase to the levy as funds are requested from reserves.

**CONCLUSION**

The removal of the two buildings located at 165 and 177 Brock Street will:

- Allow the DSSMSSAB to begin any required land preparation(s) related to construction and/or renovation of the existing office located at 540 Albert Street East.
- Improve the ascetics of the neighbourhood by eliminating two properties that are in a state of neglect, requiring significant repair.

The Infrastructure and Asset Managers have reviewed the scope work to ensure all requirements are being met. There are no outstanding issues preventing awarding the contract to the successful bidder, Rainone Services.

Respectfully submitted,

Jeff Barban
Director Housing Services

Approved by:

Mike Nadeau
Chief Executive Officer

**Ministry of Health**

Office of the Deputy Premier
and Minister of Health

777 Bay Street, 5th Floor
Toronto ON M7A 1N3
Telephone: 416-327-4300
www.ontario.ca/health

**Ministère de la Santé**

Bureau du vice-premier ministre
et ministre de la Santé

777, rue Bay, 5e étage
Toronto ON M7A 1N3
Téléphone: 416 327-4300
www.ontario.ca/sante

Ontario

eApprove-182-2020-48

Mr. Luke Dufour
Board Chair
The District of Sault Ste. Marie Social Services Administration Board
180 Brock Street
Sault Ste. Marie ON P6A 3B7

Dear Mr. Dufour:

As you know, the government is building a modern and sustainable health care system that is centred on patients, families and caregivers.

Ministries, agencies and transfer-payment partners are all expected to think differently about how programs and services can be delivered in an improved and sustainable manner that drives efficiencies and maximizes value for money. As the province is taking steps to modernize and transform its own operations, it expects service delivery partners to do the same – to identify and realize opportunities for efficiencies, improved service delivery, and better patient outcomes.

Our priority continues to be to focus our health care investments where they will have the most impact -- on front-line care. The province has been reviewing all health care programs and services with this goal in mind.

With that in mind the Ministry of Health will provide the District of Sault Ste. Marie Social Services Administration Board revised funding of up to $4,135,918 with respect to the Land Ambulance Services Grant (LASG) for the 2020 calendar year.

The Assistant Deputy Minister of Emergency Health Services will write to the District of Sault Ste. Marie Social Services Administration Board shortly to provide details with respect to the 2020 funding and associated terms and conditions.

...2

We continue to rely on your strong leadership in alignment with the plan to build a modern and sustainable public health care system and ensuring the on-going provision of front-line services that patients rely on every day. Thank you for your dedication and commitment to improving land ambulance services in Ontario and for your ongoing dedication and commitment to addressing the healthcare needs of Ontarians as we modernize and strengthen our public health care system and for all that you and your organization is doing to protect the health and safety of the people of Ontario during the COVID-19 outbreak.

Sincerely,

Christine Elliott

Christine Elliott
Deputy Premier and Minister of Health

c: Mr. Mike Nadeau, Chief Administrative Officer, The District of Sault Ste. Marie Social Services Administration Board