



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



REGULAR AGENDA

DSSMSSAB REGULAR BOARD MEETING

Thursday, March 16, 2023 at 4:30 PM

390 Bay Street, Suite 405

1. CALL TO ORDER

2. APPROVAL OF AGENDA

Resolution #23-029

Moved By: S. Spina

Seconded By: E. Palumbo

- 2.1 “**BE IT RESOLVED THAT** the **Agenda for March 16, 2023** District of Sault Ste. Marie Social Services Administration Board meeting be approved as presented.”

3. DECLARATIONS OF PECUNIARY INTEREST

4. APPROVAL OF PREVIOUS MINUTES

Resolution #23-030

Moved By: S. Hopkin

Seconded By: J. Hupponen

- 4.1 “**BE IT RESOLVED THAT** the **Minutes** from the District of Sault Ste. Marie Social Services Administration Board meeting dated **February 16, 2023** be adopted as recorded.

5. MANAGERS REPORTS

PARAMEDIC SERVICES

Resolution #23-031

Moved By: M. Bruni

Seconded By: A. Caputo

- 5.1 “**BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the March 16, 2023 Offload Delay report of the Chief of Paramedic Services as information.”

Resolution #23-032

Moved By: E. Palumbo

Seconded By: J. Hupponen

- 5.2 “**BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the March 16, 2023 2022 Response Time Performance results report of the Chief of Paramedic Services for submission to the Ministry of Health.”

Resolution #23-033

Moved By: S. Spina

Seconded By: S. Hopkin

- 5.3 “**WHEREAS** the drastic recent increase in homelessness and the concurrent increase in the reliance of Canadians on food banks is evident of the widening of the gaps in income disparity due to current economic conditions; and

WHEREAS the Canadian Alliance to end Homelessness (CAEH) has presented data illustrating that the majority of Canadians believe that homelessness is a problem and it is getting worse; and

WHEREAS the data also shows that the majority of Canadians believe resources should be allocated to improving the situation; and

WHEREAS CAEH has presented the benefits of creating a Homelessness Prevention Housing Benefit;

NOW THEREFORE BE IT RESOLVED that the District of Sault Ste. Marie Social Services Administration Board supports the CAEH in requesting that the Federal government create a Housing Benefit as outlined in the CAEH report and proposal;

FURTHER BE IT RESOLVED that this resolution be circulated to all DSSMSSAB member municipalities, the Association of Municipalities of Ontario, the Ontario Municipal Social Services Association and the local Member of Parliament; and

FURTHER BE IT RESOLVED that this resolution and all supporting resolutions be forwarded to the Prime Minister of Canada and the leaders of the opposition parties.”

CORPORATE SERVICES

Resolution #23-034

Moved By: A. Caputo

Seconded By: M. Bruni

- 5.4 **BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the March 16, 2023 Governance Committee report of the CEO and that a governance committee be appointed consisting of at least two board members, the Chief Executive Officer, members of the senior management team and the Executive Assistant to the CEO;

AND FURTHER BE IT RESOLVED THAT the governance committee conduct a review of the procedural bylaw and board policies a minimum of once every 24 months from the beginning of each board term.”

Resolution #23-035

Moved By: M. Bruni

Seconded By: S. Spina

- 5.5 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the March 16, 2023 Annual Operating Budget report of the Director of Corporate Services;

AND FURTHER BE IT RESOLVED THAT the DSSMSSAB approve the 2023 operating budget using Option ___ as detailed in the report and at a levy increase of _____ over 2022.”

Resolution #23-036

Moved By: M. Bruni

Seconded By: S. Spina

- 5.6 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now enter into closed session for labour relations and security of property.”

Resolution #23-037

Moved By: S. Hopkin

Seconded By: M. Bruni

- 5.7 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now returns to open session.”

6. CORRESPONDENCE

- 6.1 Correspondence dated March 3, 2023 from the Minister of Health outlining additional base funding of \$32,867 for ambulance services for the Territories without Municipal Organization (TWOMO) for 2022.

7. OTHER BUSINESS / NEW BUSINESS

- 7.1 NOSDA AGM – June 20-22 2023, Thunder Bay, ON

8. ADJOURNMENT

Resolution #23-038

Moved By: A. Caputo

Seconded By: S. Spina

- 8.1 **"BE IT RESOLVED THAT** we do now adjourn."

NEXT REGULAR BOARD MEETING

Thursday, April 20, 2023 4:30 PM



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



MINUTES

DSSMSSAB REGULAR MEETING

Thursday, February 16, 2023 at 5:15 PM

390 Bay Street, Suite 405

PRESENT:	L. Dufour	M. Bruni (exited at 7:16 PM)	
	S. Spina	E. Palumbo	L. Vezeau-Allen
	A. Caputo (entered at 4:38 exited at 5:24 returned at 5:36)		
	J. Hupponen (entered at 4:44 PM)		S. Hopkin
STAFF:	M. Nadeau	S. Ford	D. Petersson
	L. Bruni	C. Fairbrother	A. Borrelli
	J. Pearson	T. Ritter	A. Kohler
	E. Cuglietta	K. Kirkham(via Zoom)	P. Patteri
	J. Barban		

1. CALL TO ORDER by L. Dufour, Board Chair at 4:36 PM

2. APPROVAL OF AGENDA

Resolution #23-017

Moved By: L Vezeau Allen

Seconded By: E. Palumbo

2.1 **“BE IT RESOLVED THAT** the **Agenda for February 16, 2023** District of Sault Ste. Marie Social Services Administration Board meeting be approved as AMENDED to include the homelessness resolution under new business .”

CARRIED

3. DECLARATIONS OF PECUNIARY INTEREST
NONE

4. APPROVAL OF PREVIOUS MINUTES

Resolution #23-018

Moved By: M. Bruni

Seconded By: S. Spina

- 4.1 **“BE IT RESOLVED THAT** the Minutes from the District of Sault Ste. Marie Social Services Administration Board meeting dated **January 19, 2023** be adopted as recorded.

CARRIED

5. PRESENTATIONS

5.1 Early Years Update – Carla Fairbrother, Director Early Years

5.2 Paramedic Services Update – Kate Kirkham, Chief Paramedic Services

6. MANAGERS REPORTS

HOUSING SERVICES

Resolution #23-019

Moved By: A. Caputo

Seconded By: S. Hopkin

- 6.1 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the February 16, 2023 Homelessness Prevention Program (HPP) Investment Plan report of the Integrated Programs Manager and accept the HPP Investment Plan for the period of April 1, 2023 to March 31, 2024 as detailed in the report.”

CARRIED

Resolution #23-020

Moved By: J. Hupponen

Seconded By: E. Palumbo

- 6.2 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the February 16, 2023 Community Homelessness Report of the Housing and Homelessness Supervisor as information.”

CARRIED

Resolution #23-021

Moved By: S. Spina

Seconded By: E. Palumbo

- 6.3 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the February 16, 2023 Reaching Home (RH) Investment Plan Report of the Integrated Programs Manager and accept the Strategy Investment Plan for the period of April 01, 2023 to March 31, 2024 as detailed in the report.”

CARRIED

PARAMEDIC SERVICES

Resolution #23-022

Moved By: L. Vezeau-Allen

Seconded By: S. Spina

- 6.4 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the February 16, 2023 Offload Delay report of the Chief of Paramedic Services as information.”

CARRIED

Resolution #23-023

Moved By: M. Bruni

Seconded By: J. Hupponen

- 6.5 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the February 16, 2023 Rising Operational Costs for Paramedic Services report of the Chief of Paramedic Services as information.”

CARRIED

CORPORATE SERVICES

Resolution #23-024

Moved By: A. Caputo

Seconded By: S. Hopkin

- 6.6 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the February 16, 2023 Proposed 2023 Operating Budget report as information”

CARRIED

Resolution #23-025

Moved By: J. Hupponen
Seconded By: E. Palumbo

- 6.7 “**BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now enter into closed session for labour relations.”
Entered into closed session at 7:23 PM
CARRIED

Resolution #23-026

Moved By: A. Caputo
Seconded By: E. Palumbo

- 6.8 “**BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now returns to open session.”
Returned to open session at 7:42 PM
CARRIED

7. CORRESPONDENCE

8. OTHER BUSINESS / NEW BUSINESS

- 8.1 Finance Committee - strike committee for 2023
2023 Finance Committee will be comprised of:

- L. Vezeau Allen
- J. Hupponen
- S. Hopkin
- S. Spina

Resolution #23-028

Moved By: J. Hupponen
Seconded By: S. Hopkin

- 8.2 “**WHEREAS** the homeless crisis is taking a devastating toll on families and communities, undermining a healthy and prosperous Ontario;

WHEREAS the homelessness crisis is the result of the underinvestment and poor policy choices of successive provincial governments;

WHEREAS homelessness requires a range of housing, social service and health solutions from government;

WHEREAS homelessness is felt most at the level of local government and the residents that they serve;

WHEREAS municipalities and District Social Administration Boards are doing their part, but do not have the resources, capacity or tools to address this complex challenge; and,

WHEREAS leadership and urgent action is needed from the provincial government on an emergency basis to develop, resource, and implement a comprehensive plan to prevent, reduce and ultimately end homelessness in Ontario.”

THEREFORE BE IT RESOLVED THAT the District of Sault Ste. Marie Social Services Administration Board calls on the Provincial Government to urgently:

- a. Acknowledge that homelessness in Ontario is a social, economic, and health crisis;
- b. Commit to ending homelessness in Ontario;
- c. Work with NOSDA, FONOM, AMO and a broad range of community, health, Indigenous and economic partners to develop, resource, and implement an action plan to achieve this goal.

AND FURTHER THAT a copy of this motion be sent to the Minister of Municipal Affairs and Housing; the Minister of Children, Community and Social Services; and the Minister of Health.”

CARRIED

- 8.3 L. Vezeau-Allen provided information on a community economic development initiative with Garden River First Nation and arranging a meeting to discuss this with the DSSMSSAB. M. Nadeau will work with L. Vezeau-Allen and include E. Palumbo to arrange this discussion

9. ADJOURNMENT

Resolution #23-027

Moved By: L. Vezeau-Allen

Seconded By: S. Spina

- 9.1 **"BE IT RESOLVED THAT** we do now adjourn."

CARRIED

Meeting adjourned at 7:50 PM

NEXT REGULAR BOARD MEETING

Thursday, March 16, 2023 4:30 PM



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: Kate Kirkham

DATE: March 16, 2023

RE: Monthly Offload Delay Report – February Update

RECOMMENDATION

It is recommended that the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept this report as information.

BACKGROUND INFORMATION

An offload delay refers to a patient's waiting time in the Emergency Department (ED) until paramedics can transfer care to hospital staff. Offload delays are calculated as the difference in time from when the ambulance arrives in the ED until Transfer of Care (TOC) is documented and acknowledged, less the standard thirty (30) minutes it takes ambulances to return to service.

In collaboration with Sault Area Hospital (SAH), we have introduced several initiatives to combat the impact of offload delays on paramedic service delivery. Monthly, we will update the District of Sault Ste. Marie Social Services Administrative Board (DSSMSSAB) on our offload delay status as we continue to manage this persistent problem.

SUMMARY/OVERVIEW

	February 2022	February 2023
# of Patients to SAH	863	844
Max # of minutes on offload delay	307 minutes (5 hours, 7 minutes)	432 minutes (7 hours, 12 minutes)
Total pts over 30 minutes	127	183
Total offload hours for period	335 hours	384 hours

Data shows that offload delays are somewhat higher this year when compared with the same time last year. There has been a slight decrease in the number of patients being brought into the ED. With respect to the Dedicated Offload Nurse Program, we continue to transition to a nurse-managed model for monitoring patients on offload delay. Currently we are filling this responsibility with a blended model of paramedics and nursing staff. This depends on the availability of nurses at the Sault Area Hospital.

STRATEGIC PLAN IMPACT

Many initiatives are in place to manage the increasing rate of offload delays, while still offering high quality, person-focused services. Aligning with the pillars of Service Delivery and Community Partnerships, DSSMSSAB continues to collaborate with community partners in an effort to navigate system-wide healthcare challenges. This strategic engagement will enhance community well-being and provide service excellence.

FINANCIAL IMPLICATIONS

The true financial implications of offload delays are difficult to discern within the paramedic-operating budget. However, there is no question that there are significant costs associated with delayed patient offloading including forced overtime, missed meal breaks, and up-staffing of additional paramedic units to meet community emergency response needs. The financial cost of February's 2023's offload delay hours is approximately 864 person hours, or up to \$50,701.

CONCLUSION

Offload delays directly and negatively influence ambulance operations throughout the District of Sault Ste. Marie. Delays in off-loading patients into the care of the hospital remains one of the greatest challenges and risk to ambulance availability for the District of Sault Ste. Marie. We will continue to update DSSMSSAB on a monthly basis.

Respectfully submitted,



Kate Kirkham
Chief Paramedic Services

Approved by:



Mike Nadeau
Chief Executive Officer



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: Kate Kirkham

DATE: March 16, 2023

RE: 2022 Response Time Results Submission

RECOMMENDATION

It is recommended that the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the 2022 Response Time Performance results and approve them for submission to the Ministry of Health.

BACKGROUND INFORMATION

Each year, Ontario requires paramedic services to establish a performance plan regarding overall response times to 911 calls in the community. In the Ambulance Act of Ontario, Regulation 257/00, "Response Time," reflects the time between a Paramedic Unit being notified by a Central Ambulance Communications Centre (CACC) until the Paramedic Unit's arrival on the scene.

This plan targets paramedic service response times to 911 calls sequenced by acuity using the Canadian Triage and Acuity Scale (CTAS). The CTAS tool prioritizes patients based on their chief complaint on a scale from 1-5, with 1 being the highest severity and five being the lowest. The plan also includes the target response times to all Sudden Cardiac Arrest calls. The Ministry of Health (MOH) establishes expected response times for all Sudden Cardiac Arrests (6 minutes or less) and CTAS 1 (8 minutes or less). Paramedic Services set their desired response time targets for all other calls. The legislation further mandates that Paramedic Services not only establish a plan but also must ensure that the plan is continuously maintained, enforced and evaluated. A complete review of the previous year's performance, including the percentage of response times to Sudden Cardiac Arrests, CTAS 1, 2, 3, 4, and 5, must be submitted to the MOH no later than March 31st of each year.

SUMMARY/OVERVIEW

We submitted our 2022 response time plan to the Ministry of Health in October 2021. It remains unchanged from the parameters set in 2018, as determined during a review by APEXPRO Consulting Inc. By keeping this consistent targeting, we can realistically compare across the years versus changing the targets annually.

The following tables outline our response goals for each CTAS level and the percentage of time we aim to achieve that goal. The tables also show how often our response time goals were met, taking a global perspective of all service responses and then specific responses from each station.

Although close, the paramedic service missed 2 out of 6 response-time goal metrics in 2022.

2022- All stations included (i.e. Garden River, Sault North, RESC)

Type of Call by CTAS level	Target: Arrival on scene	Goal: Percent of calls meeting target	Percent of 2022 calls meeting the target goals	Percent of 2021 calls meeting the target goals	Percent of 2020 calls meeting the target goals
Cardiac Arrest	6 min	60%	55.32%	55.77%	50%
1 Resuscitation	8 min	75%	68.97%	74.52%	75.86%
2 Emergent	10 min	80%	84.77%	84.77%	85.26%
3 Urgent	15 min	80%	94.95%	95.06%	95.2%
4 Less Urgent	20 min	80%	99.53%	99.4%	99.07%
5 Non Urgent	30 min	80%	99.56%	99.21%	99.7%

- We continue to be slightly under our response time goals for cardiac arrest and CTAS 1 patients. We have met and exceeded our response time goals for CTAS 2 to CTAS 5 patients.
- Ambulance response times are influenced by ambulance availability and location.
- In August of 2022, we moved two ambulances to 72 Tancred in an effort to improve response times and enhance geographical community coverage. We expect this will influence and improve response times for the coming year.

STRATEGIC PLAN IMPACT

Evaluating our past performance metrics allows us to review our annual performance and effectively plan for the future based on these findings. By doing this, we can provide the District of Sault Ste. Marie with better, safer emergency responses. These plans align with the pillar of Service Delivery, enhancing the paramedic service’s capacity for providing effective emergency response and better satisfying our responsibilities to the community.

FINANCIAL IMPLICATIONS

There are no financial implications associated with this report.

CONCLUSION

With DSSMSSAB’s endorsement, we will submit our 2022 Response Time Standards performance to the Ministry of Health by the March 31st, 2023 deadline. We will continue to make recommendations to the Board for countermeasures that will address any of the measurable gaps in our response capacity.

Respectfully submitted,

Approved by:



Kate Kirkham
Chief Paramedic Services

Mike Nadeau
Chief Executive Officer



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: Mike Nadeau

DATE: March 16, 2023

RE: Governance Committee

RECOMMENDATION

It is recommended that the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) appoint a governance committee that consists of at least two board members, the Chief Executive Officer, members of the senior management team and the Executive Assistant to the CEO. It is further recommended that the Governance Committee conduct a review of the procedural bylaw and board policies occur a minimum once every 24 months from the beginning of each board term.

BACKGROUND INFORMATION

Organizational oversight, by-law and policy development are key features of board governance and performance. The last official review of existing board policies occurred in 2018.

SUMMARY/OVERVIEW

An informal review conducted by the CEO identified dated by-laws and policies. As the procedural by-law and policies are core to the board operational oversight, it is recommended that a Governance Committee be established to meet monthly, review existing procedural bylaws and policies and make recommendations to existing procedural bylaws and policies or recommend new policies.

STRATEGIC PLAN IMPACT

Board governance impacts all aspects of corporate services.

FINANCIAL IMPLICATIONS

There is no new budget request associated with this report.

RE: Governance Committee

Page 2

DATE: March 16, 2023

CONCLUSION

It is anticipated that a thorough review of our procedural bylaw, policies and governance practices will take time and the Committee will update the board as progress in this area occurs.

Respectfully submitted,



Mike Nadeau
Chief Executive Officer



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: David Petersson

DATE: March 16, 2023

RE: 2023 DSSMSSAB Operating Budget

RECOMMENDATION

It is recommended that the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) review the 2023 Operating Budget as presented and provide direction based on the options brought forward for consideration.

BACKGROUND INFORMATION

The 2023 DSSMSSAB operating budget was presented at the February 16, 2023 board meeting for review and discussions. At that time, management was projecting a 6.22% levy increase over 2022. However, management was not recommending the budget at that time. See attached summary of DRAFT BUDGET presented in February 2023.

16-Feb-2023		<i>(as presented)</i>			
		2022	2023	Increase (Decrease)	
		Levy	Levy	\$	%
Ontario Works		3,794,036.00	3,369,228.00	(424,808.00)	-11.20%
Community Housing & Development		11,086,897.00	12,884,495.00	1,797,598.00	16.21%
Early Years Services		1,829,313.00	1,245,452.00	(583,861.00)	-31.92%
EY - Direct Delivery		-	-	-	0.00%
	Subtotal	16,710,246.00	17,499,175.00	788,929.00	4.72%
Paramedic Services - Land		4,872,157.00	5,514,017.00	641,860.00	13.17%
Paramedic Services - GRFN		29,595.00	81,435.00	51,840.00	175.16%
P.S. - CPLTC		-	-	-	0.00%
	Subtotal	4,901,752.00	5,595,452.00	693,700.00	14.15%
Interest Income		(125,715.00)	(270,900.00)	(145,185.00)	-115.49%
	Subtotal	(125,715.00)	(270,900.00)	(145,185.00)	-115.49%
	GRAND TOTAL	21,486,283.00	22,823,727.00	1,337,444.00	6.22%

Additionally, the draft budget that was presented in February did take into effect some strategies management employed to find savings. They included:

- Ontario Works – Employment Related Expenditures – reduction on this line of \$486,000
- Early Years Services – Expansion Plan (Municipal Share) – reduction on this line of \$205,000

Had those not been put into place initially, our budget would have reflected a starting point of 9.44% rather than the 6.22% that was presented.

SUMMARY/OVERVIEW

Management has reviewed various options for the DSSMSSAB which are summarized below.

Option #1 – Community Housing & Development – in 2023, management initially reflected a new budget line for Shelter Supports (137 East St.) of \$350,000. This option suggests bringing only 50% of that amount online in 2023 resulting in reduction on the final levy by \$175,000. Proceeding with this option would bring the levy increase to 5.41% over 2022.

Option #2 – Community Housing & Development – this option is inclusive of Option #1. In addition to Option #1, this option proposes a reduction in the SSMHC Capital budget by \$25,000. This option would result in an overall levy decrease of \$200,000. Proceeding with this option would bring the levy increase to 5.29% over 2022.

Option #3 – Community Housing & Development – this option is inclusive of Option #1. In addition to Option #1, this option proposes a reduction in the SSMHC Capital budget by \$50,000. This option would result in an overall levy decrease of \$225,000. Proceeding with this option would bring the levy increase to 5.18% over 2022.

Option #4 – Community Housing & Development – this option is inclusive of Option #1. In addition to Option #1, this option proposes a reduction in the SSMHC Capital budget by \$75,000. This option would result in an overall levy decrease of \$250,000. Proceeding with this option would bring the levy increase to 5.06% over 2022.

Recommendation

Management is recommending Option #1. This will maintain the Capital budget line and mitigate the risk on unexpected capital expenditures. As well, it will enable the SSMHC to access the funding opportunity with CMHC under the National Housing Co-Investment Fund. Proceeding with this option would bring the levy increase to 5.41% over 2022. The table below summarizes the revision with Option #1 factored in.

16-Mar-2023 (recommendation)							
	2022	2023 Levy		Increase (Decrease) over 2022			
	Levy	2/16/2023	Options	Revised Levy	\$	%	
Ontario Works	3,794,036.00	3,369,228.00	-	3,369,228.00	(424,808.00)	-11.20%	
Community Housing & Development	11,086,897.00	12,884,495.00	(175,000.00)	12,709,495.00	1,622,598.00	14.64%	
Early Years Services	1,829,313.00	1,245,452.00	-	1,245,452.00	(583,861.00)	-31.92%	
EY - Direct Delivery	-	-	-	-	-	#DIV/0!	
Subtotal	16,710,246.00	17,499,175.00	(175,000.00)	17,324,175.00	613,929.00	3.67%	
Paramedic Services - Land	4,872,157.00	5,514,017.00	-	5,514,017.00	641,860.00	13.17%	
Paramedic Services - GRFN	29,595.00	81,435.00	-	81,435.00	51,840.00	175.16%	
P.S. - CPLTC	-	-	-	-	-	#DIV/0!	
Subtotal	4,901,752.00	5,595,452.00	-	5,595,452.00	693,700.00	14.15%	
Interest Income	(125,715.00)	(270,900.00)	-	(270,900.00)	(145,185.00)	-115.49%	
Corporate Services			-	-	-	0.00%	
Usage of Reserves			-	-	-	0.00%	
Subtotal	(125,715.00)	(270,900.00)	-	(270,900.00)	(145,185.00)	-115.49%	
GRAND TOTAL	21,486,283.00	22,823,727.00	(175,000.00)	22,648,727.00	1,162,444.00	5.41%	
		6.22%		5.41%			

STRATEGIC PLAN IMPACT

The proposed budget is directly connected to the strategic plan as it includes recommended increases to service that will provide improved access to emergency medical services in northern service area. As well, ensuring social services mandated programs continue service excellence to our community.

FINANCIAL IMPLICATIONS

Based on the options presented to the Board, the final levy impact will be determined from direction of the Board.

CONCLUSION

The 2023 operating budget is presented for review, discussion and consideration of the options management has presented. Management has put forward a budget to ensure adherence to all mandated services across each divisional area.

Respectfully submitted,

Approved by:



David Petersson
Director of Corporate Services



Mike Nadeau
Chief Executive Officer

Ministry of Health

Office of the Deputy Premier
and Minister of Health

777 Bay Street, 5th Floor
Toronto ON M7A 1N3
Telephone: 416 327-4300
Facsimile: 416 326-1571
www.ontario.ca/health

Ministère de la Santé

Bureau du vice-premier ministre
et du ministre de la Santé

777, rue Bay, 5^e étage
Toronto ON M7A 1N3
Téléphone: 416 327-4300
Télécopieur: 416 326-1571
www.ontario.ca/sante



March 3, 2023

eApprove-182-2022-372

Mr. Luke Dufour
Chair
The District of Sault Ste. Marie Social Services Administration Board
180 Brock Street
Sault Ste. Marie ON P6A 3B7

Dear Mr. Dufour:

Ministry Agreement with The District of Sault Ste. Marie Social Services Administration Board effective the 6th day of February 2014 (the “Agreement”)

I am pleased to advise you that the Ministry of Health will provide The District of Sault Ste. Marie Social Services Administration Board up to \$32,867 in additional base funding with respect to the Land Ambulance Services Grant for the provision of land ambulance services for Territories Without Municipal Organization (TWOMO) for the 2022 calendar year. This will bring the total maximum base funding available under the Agreement for the 2022 calendar year up to \$472,112 for TWOMO.

I am, therefore, pleased to provide you with a new budget that, pursuant to section 4.2 of the Agreement shall replace the budget in Schedule “B”. All terms and conditions contained in the Agreement remain in full force and effect.

The Assistant Deputy Minister of the Emergency Health Services Division will write to The District of Sault Ste. Marie Social Services Administration Board shortly concerning the terms and conditions governing this funding.

We continue to rely on your strong leadership in alignment with the plan to build a modern and sustainable public health care system and ensuring the on-going provision of front-line services that patients rely on every day.

.../2

Thank you for your dedication and commitment to improving ambulance services in Ontario as we modernize and strengthen our public health care system and for all that you and your organization are doing to protect the health and safety of the people of Ontario.

Sincerely,

A handwritten signature in black ink, appearing to read 'S. Jones', written in a cursive style.

Sylvia Jones
Deputy Premier and Minister of Health

Enclosure

- c: Mr. Mike Nadeau, Chief Executive Officer, The District of Sault Ste. Marie Social Services Administration Board
- Ms. Katie Kirkham, Chief of Land Ambulance Emergency Medical Services, The District of Sault Ste. Marie Social Services Administration Board
- Ms. Susan Picarello, Assistant Deputy Minister, Emergency Health Services Division, Ministry of Health