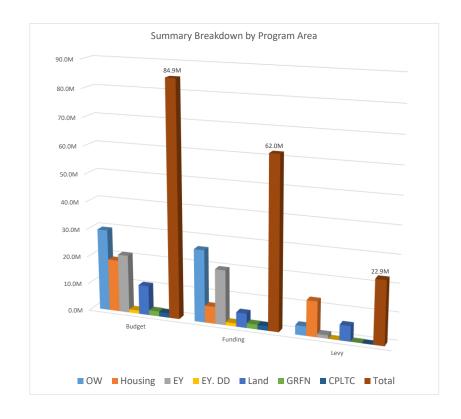
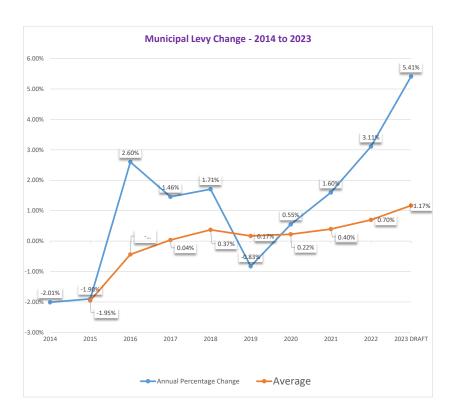
	2021	2022	EXPENDITURES 2023	Increase (Decr	ease)
	Budget	Budget	Budget	\$	%
Ontario Works	30,045,693	30,096,982	29,622,128	(474,854)	-1.58%
Community Housing & Development	16,653,741	16,896,395	18,890,150	1,993,755	11.80%
Early Years Services	13,561,794	14,226,225	21,103,989	6,877,764	48.35%
Direct Delivery of Childcare	-	1,113,353	1,156,299	42,946	3.86%
Subtotal	60,261,228	62,332,955	70,772,566	8,439,611	13.54%
Land Ambulance	9,765,408	9,911,637	10,722,156	810,519	8.18%
Garden River First Nation	1,711,513	1,725,083	1,806,518	81,435	4.72%
Community Paramedicine	-	-	1,634,750	1,634,750	0.00%
Subtotal	11,476,921	11,636,720	14,163,424	2,526,704	21.71%
Interest Income	-	-	-	-	0.00%
Subtotal	-	-	-	<u>-</u>	0.00%
TOTAL BUDGET	71,738,149	73,969,675	84,935,990	10,966,315	14.83%
% Change		3.11%	14.83%		

		REVENUE - P	ROVINCIAL/FEDERAL/OTH	HER INCOME		
	2021	2021 2022 2023 Increase (Decrease)				
	Budget	Budget	Budget	\$	%	
Ontario Works	26,352,946	26,302,946	26,252,900	(50,046)	-0.19%	
Community Housing & Development	5,416,950	5,809,498	6,180,655	371,157	6.39%	
Early Years Services	11,759,723	12,396,912	19,858,537	7,461,625	60.19%	
Direct Delivery of Childcare	<u>-</u>	1,113,353	1,156,299	42,946	0.00%	
Subtotal	43,529,619	45,622,709	53,448,391	7,825,682	17.15%	
Land Ambulance	5,584,568	5,039,480	5,208,139	168,659	3.35%	
Garden River First Nation	1,695,813	1,695,488	1,725,083	29,595	1.75%	
Community Paramedicine	-	-	1,634,750	1,634,750	0.00%	
Subtotal	7,280,381	6,734,968	8,567,972	1,833,004	27.22%	
Interest Income	90,000	125,715	270,900	145,185	0 115.49%	
Subtotal	90,000	125,715	270,900	145,185	115.49%	
TOTAL BUDGET	50,900,000	52,483,392	62,287,263	9,803,871	18.68%	
% Change	30,300,000	3.11%	18.68%	3,003,071	13.30%	

	2021	2022	MUNICIPAL LEVY	Increase /Deere	
	2021 Budget	Budget	<b>2023</b> Budget	Increase (Decre \$	ase) %
	buuget	ьиидег	buuget	Ş	70
Ontario Works	3,692,747	3,794,036	3,369,228	(424,808)	-11.20%
Community Housing & Development	11,236,791	11,086,897	12,709,495	1,622,598	14.64%
Early Years Services	1,802,071	1,829,313	1,245,452	(583,861)	-31.92%
Direct Delivery of Childcare	<u>-</u>	-	-	<del>-</del>	0.00%
Subtotal	16,731,609	16,710,246	17,324,175	613,929	3.67%
Land Ambulance	4,180,840	4,872,157	5,514,017	641,860	13.17%
Garden River First Nation	15,700	29,595	81,435	51,840	175.16%
Community Paramedicine	-	-	-	-	0.00%
Subtotal	4,196,540	4,901,752	5,595,452	693,700	14.15%
Interest Income	(90,000)	(125,715)	(270,900)	(145,185)	-115.49%
Subtotal	(90,000)	(125,715)	(270,900)	(145,185)	115.49%
TOTAL BUDGET	20,838,149	21,486,283	22,648,727	1,162,444	5.41%
% Change	1.60%	3.11%	5.41%		

		88.34%			1.94%			9.72%	
			1	< MUNICIPAL LEV		-			
		Sault Ste. Marie			wnship of Prince		T.W.O.M.O		
	Divisional	Interest	Final	Divisional	Interest	Final	Divisional	Interest	Final
Ontario Works	2,976,376	(35,179)	2,941,197	65,363	(772)	64,591	327,489	(3,884)	323,605
Community Housing & Development	11,227,568	(132,705)	11,094,863	246,564	(2,914)	243,650	1,235,363	(14,654)	1,220,709
Early Years Services	1,100,232	(13,004)	1,087,228	24,162	(286)	23,876	121,058	(1,436)	119,622
Direct Delivery of Childcare	-	-	-	-	-	-	-	-	-
Subtotal	15,304,176	(180,888)	15,123,288	336,089	(3,972)	332,117	1,683,910	(19,974)	1,663,936
Land Ambulance	4,871,083	(57,574)	4,813,509	106,972	(1,264)	105,708	535,962	(6,358)	529,604
Garden River First Nation	79,685	(851)	78,834	1,750	(19)	1,731			
Community Paramedicine	-	-	-	-	-	-	-	-	-
Subtotal	4,950,768	(58,425)	4,892,343	108,722	(1,283)	107,439	535,962	(6,358)	529,604
Interest Income	(239,313)	239,313	-	(5,255)	5,255	-	(26,332)	26,332	-
Subtotal	(239,313)	239,313	-	(5,255)	5,255	-	(26,332)	26,332	-
TOTAL BUDGET	20,015,631	-	20,015,631	439,556	-	439,556	2,193,540	-	2,193,540
% Change									





Consolidated Budget Summary - 2023

## **Ontario Works**

		<u> 2021</u>	<u> 2022</u>	<u>2023</u>
Social Assistance		21,340,000	21,340,000	21,340,000
Employment Related		1,524,000	1,274,000	788,000
Program Administration		5,966,614	6,185,464	6,006,218
Internal Support Services		1,215,079	1,297,518	1,487,910
	Total Budget	30,045,693	30,096,982	29,622,128
Provincial Funding		26,352,946	26,302,946	26,252,900
Federal Funding		-	-	-
	Total Funding/Revenue	26,352,946	26,302,946	26,252,900

Municipal Levy	3,692,747	3,794,036	3,369,228
\$ change		101,289	(424,808)
% Change		2.74%	-11.20%

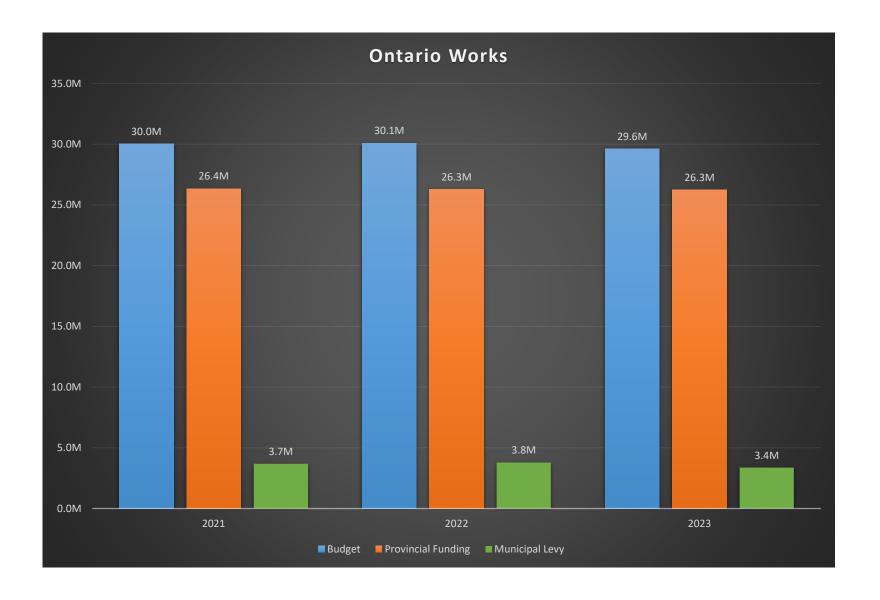
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## **Ontario Works**

		<u> 2021</u>	<u> 2022</u>	<u> 2023</u>
<u>Program Administration</u>				
Salaries & Benefits		5,225,500	5,429,000	5,194,900
Office expenses		141,700	140,700	150,418
Advertising & Public Relations		1,000	-	-
Training & Travel		43,300	41,300	35,000
Fees & Services		99,050	117,000	135,000
Rent & Utilities		456,064	457,464	490,900
	<b>Total Administration</b>	5,966,614	6,185,464	6,006,218
	\$ change		218,850	(179,246)
	% Change		3.67%	-2.90%

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## **Community Housing & Development**

		<u>2021</u>	<u>2022</u>	<u>2023</u>
Housing Providers		5,191,874	5,165,580	5,433,482
SSMHC		2,514,800	2,210,090	3,005,823
Shelter Supports - 137 East		-	-	175,000
Shelter Services		-	-	91,000
Rent Supplement/Strong Comm.		2,920,000	2,783,532	2,580,000
Investing in Change Fund		-	-	-
Homelessness Prevention Program		-	-	1,841,100
CHPI		1,495,440	1,495,440	-
Reaching Home		308,575	312,610	779,636
COCHI		720,645	1,120,195	1,153,795
OPHI		453,475	465,000	407,050
Safe Voluntary Isolation Sites		-	40,000	105,613
Program Administration		2,362,770	2,564,241	2,469,403
Internal Support Services		686,162	739,707	848,248
	Total Budget	16,653,741	16,896,395	18,890,150
Provincial Funding		3,143,667	3,598,777	4,287,194
Federal Funding		2,273,283	2,210,721	1,893,461
	Total Funding/Revenue	5,416,950	5,809,498	6,180,655

Municipal Levy	11,23	6,791	11,086,897	12,709,495
	\$ change		(149,894)	1,622,598
	% Change		-1.33%	14.64%

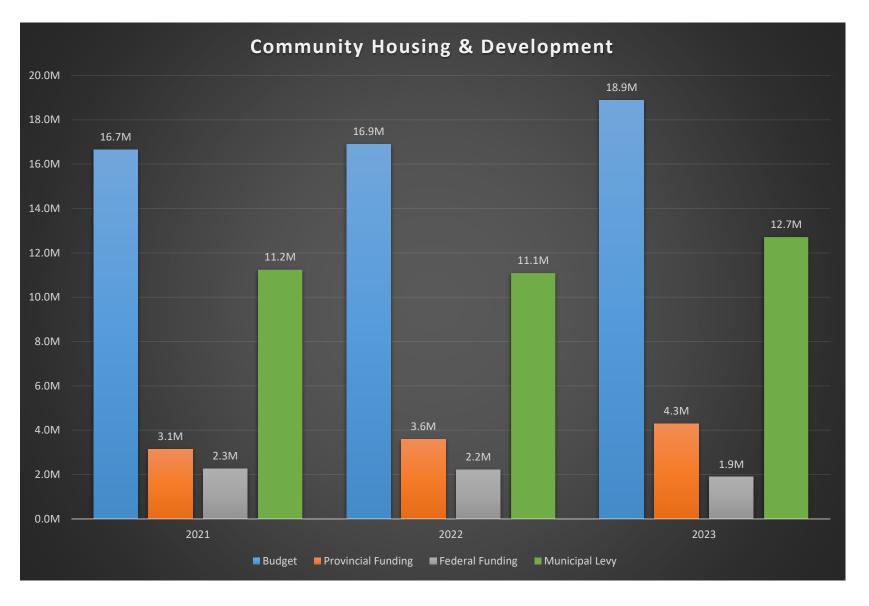
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## **Community Housing & Development**

		<u>2021</u>	<u>2022</u>	<u>2023</u>
<u>Program Administration</u>				
Salaries & Benefits		2,177,700	2,503,700	2,434,800
Office expenses		47,850	46,060	47,060
Advertising & Public Relations		7,400	7,400	7,400
Training & Travel		29,000	29,000	17,000
Fees & Services		21,800	21,400	18,350
Rent & Utilities		192,700	205,000	186,375
	Total Administration	2,476,450	2,812,560	2,710,985
	\$ change		336,110	(101,575)
	% Change		13.57%	-3.61%
Allocation:				
Funded through 100% Programs		113,680	248,319	241,582
Funded through Municipal Levy		2,362,770	2,564,241	2,469,403
	_	2,476,450	2,812,560	2,710,985

Consolidated Budget Summary - 2023



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Consolidated Budget Summary - 2023

## **Early Years Services**

		<u>2021</u>	<u>2022</u>	<u>2023</u>
		500.000	500.400	.== .0.
Program Administration - Core		638,209	620,490	455,431
Internal Support Services		343,082	388,043	444,982
Core Programming		6,235,118	6,235,118	7,235,402
Subtotal - Core Programming		7,216,409	7,243,651	8,135,815
Program Administration - 100%		479,079	542,798	654,148
Wage Enhancement		873,260	873,260	874,373
Early Learning Child Centre (ELCC)		474,981	474,981	680,111
EarlyON		1,410,148	1,410,148	1,611,242
Journey Together		1,715,081	1,715,081	1,715,082
Childcare and EY Workforce		-	573,470	143,367
Expansion Plan		1,392,836	1,392,836	-
CWELC		-	-	7,289,851
Subtotal - 100% Programming		6,345,385	6,982,574	12,968,174
	Total Budget	13,561,794	14,226,225	21,103,989
Provincial Funding - Core		5,619,338	5,619,338	6,890,363
Provincial Funding - 100%		6,140,385	6,777,574	12,968,174
Federal Funding		-	-	-
	Total Funding/Revenue	11,759,723	12,396,912	19,858,537
		•	•	

Municipal Levy	1,8	802,071	1,829,313	1,245,452
	\$ change		27,242	(583,861)
	% Change		1.51%	-31.92%

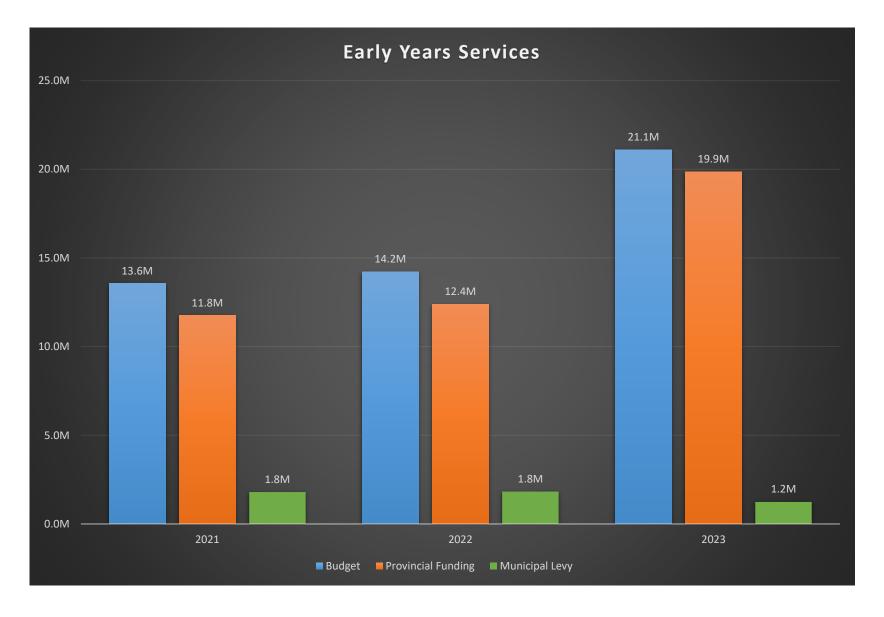
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## **Early Years Services**

		<u> 2021</u>	<u> 2022</u>	<u>2023</u>
<u>Program Administration</u>				
Salaries & Benefits		1,077,400	1,122,100	1,152,100
Office expenses		66,394	66,394	83,894
Advertising & Public Relations		33,500	33,500	24,100
Training & Travel		30,500	30,500	25,000
Fees & Services		55,100	55,300	43,700
Rent & Utilities		64,900	66,000	66,625
	Total Administration	1,327,794	1,373,794	1,395,419
Allocation:				
Funded through Program Dollars		210,506	210,506	285,840
Funded through 100% Programs		479,079	542,798	654,148
Funded through Core Programs		638,209	620,490	455,431
		1,327,794	1,373,794	1,395,419

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Consolidated Budget Summary - 2023

## **Early Years - Direct Delivery**

		<u> 2021</u>	<u> 2022</u>	<u> 2023</u>
Salaries & Benefits			997,400	1,059,500
Supplies and Materials			46,000	19,000
Food Supplies			64,953	46,000
Play Equipment and Furnishings			-	12,000
Insurance			5,000	5,000
Rent & Utilities			=	12,799
Purchased Services			-	2,000
Subtotal - Operating Costs			115,953	96,799
	Total Budget	-	1,113,353	1,156,299
Provincial Funding - MEDU			259,821	331,114
Federal Funding			-	-
Parent Fees			853,532	825,185
	Total Funding/Revenue	-	1,113,353	1,156,299

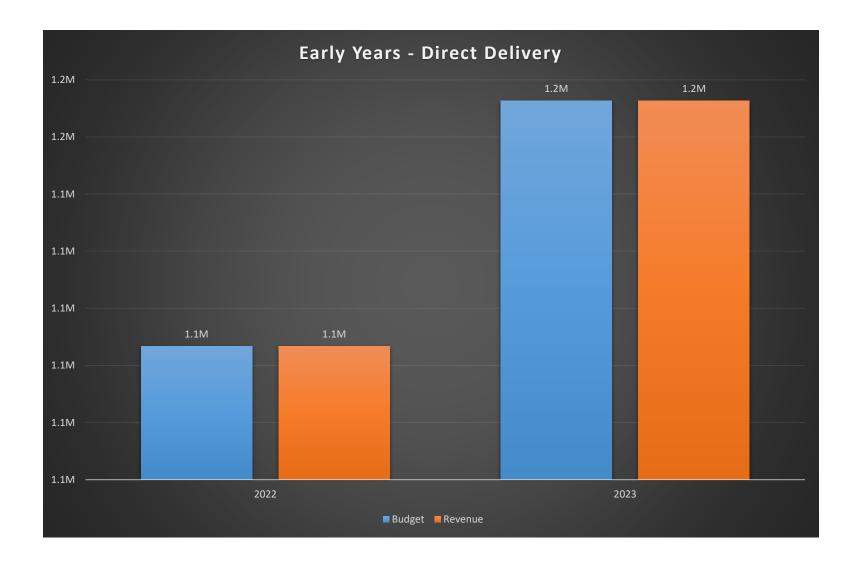
Municipal Levy	-	-	-
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## **Early Years - Direct Delivery**

		<u>Prince</u>		
Operating Costs by Location		<b>Charles</b>	St. Paul	<u>Total</u>
Supplies and Materials		15,000	4,000	19,000
Food Supplies		36,000	10,000	46,000
Play Equipment and Furnishings		7,000	5,000	12,000
Insurance		3,000	2,000	5,000
Rent & Utilities		12,799	-	12,799
Purchased Services	_	2,000	-	2,000
	Total Operating Costs	75,799	21,000	96,799

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## **Paramedic Services - Land Ambulance**

		<u>2021</u>	<u>2022</u>	<u>2023</u>
Operating Costs		9,405,800	9,386,110	9,932,641
Internal Support Services		327,424	485,054	486,700
Less: SWB allocation to GRFN		(215,600)	(241,250)	(236,600)
Less: SWB allocation to CPLTC		-	-	(118,300)
Capital Items		247,784	281,723	657,715
	Total Budget	9,765,408	9,911,637	10,722,156
Provincial Funding		3,871,724	4,647,757	4,743,563
Federal Funding		-	-	-
Subtotal - Funding		3,871,724	4,647,757	4,743,563
Reserve utilization		1,712,844	391,723	464,576
	Total Funding/Revenue	5,584,568	5,039,480	5,208,139

Municipal Levy		4,180,840	4,872,157	5,514,017
	\$ change		691,317	641,860
	% Change		16.54%	13.17%

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## **Paramedic Services - Land Ambulance**

		<u>2021</u>	<u> 2022</u>	<u>2023</u>
Operating Costs				
Salaries & Benefits		8,215,700	8,426,500	8,671,265
Training & Travel		28,200	24,300	25,000
Vehicle Expenditures		140,800	134,400	150,000
Utilities and Fuel		77,000	100,000	141,426
Materials and Supplies		282,400	283,300	291,950
Maintenance and Repairs		107,200	113,000	124,000
Rents and Leases		270,200	251,610	476,000
Taxes and Licenses		107,500	-	-
Purchased and Contracted Services		176,800	53,000	53,000
	<b>Total Operating Costs</b>	9,405,800	9,386,110	9,932,641
	\$ change		(19,690)	546,531
	% Change		-0.21%	5.82%

# Paramedic Services - Land Ambulance

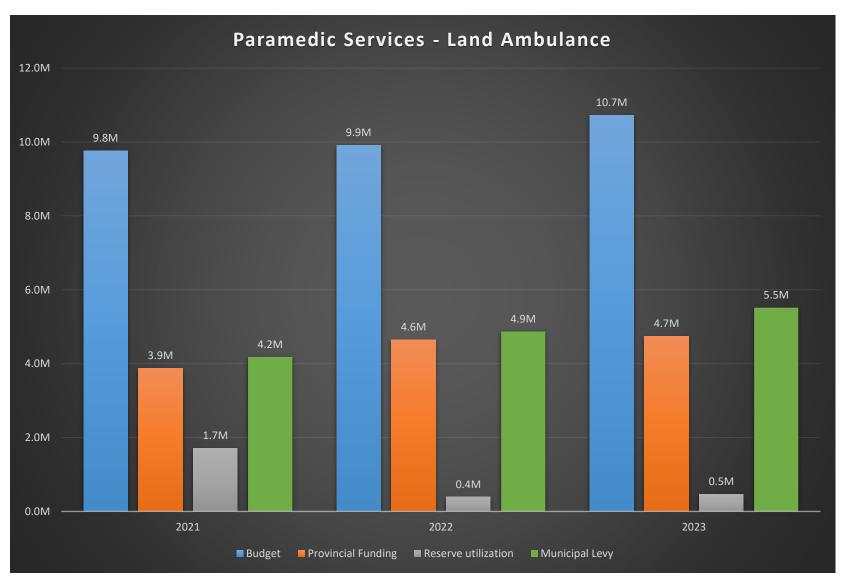
		<u>2021</u>	<u> 2022</u>	<u>2023</u>
<u>Capital Items</u>				
Vehicles/Ambulances		148,570	281,723	529,152
Stretchers		-	-	128,563
Lucas (CPR Device)		83,950	-	-
Vehicle Tablets		15,264	-	-
	Total Capital Items	247,784	281,723	657,715

Consolidated Budget Summary - 2023

## **Paramedic Services - Land Ambulance**

	<u>2021</u>	<u>2022</u>	<u>2023</u>
Reserves Utilization			
New Base	82,500	110,000	200,000
24 Hour Truck Operations - 9/12ths	1,018,575		
24 Hour Truck Operations - 3/12ths - '21 Surplus	339,525		
Deputy Chief - Mid Year Start	123,674		
Capital Items:			
50% of Vehicles/Ambulances			264,576
100% of Vehicles/Ambulances	148,570	281,723	
Total Reserves	1,712,844	391,723	464,576

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## **Paramedic Services - GRFN**

		<u>2021</u>	<u>2022</u>	<u>2023</u>
Operating Costs		1,346,075	1,362,570	1,430,861
Internal Support Services		149,838	121,263	139,057
Less: SWB allocation to GRFN		215,600	241,250	236,600
Capital Items		-	-	-
	Total Budget	1,711,513	1,725,083	1,806,518
Provincial Funding		1,695,813	1,695,488	1,725,083
Federal Funding		-	-	-
Subtotal - Funding		1,695,813	1,695,488	1,725,083
Reserve utilization		-	-	-
	Total Funding/Revenue	1,695,813	1,695,488	1,725,083

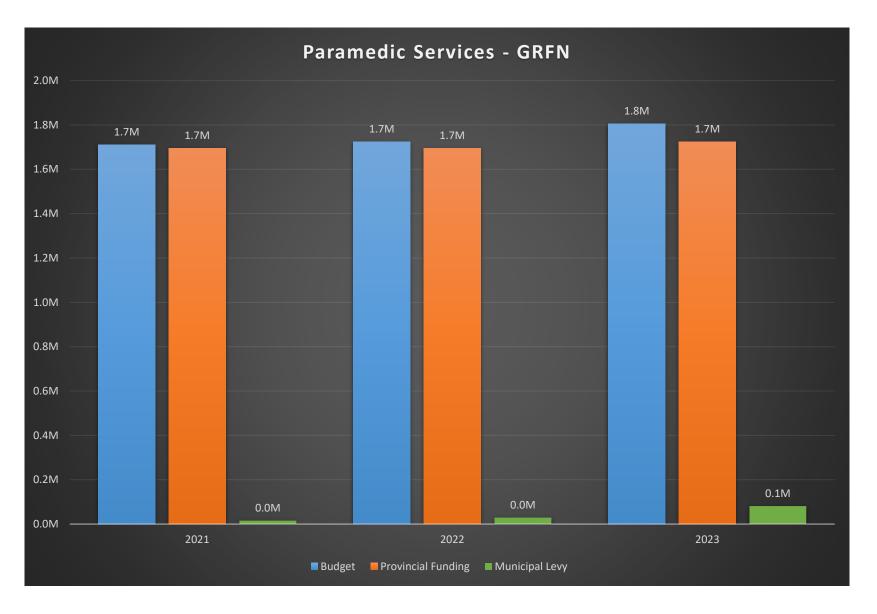
Municipal Levy		15,700	29,595	81,435
	\$ change		13,895	51,840
	% Change		88.50%	175.16%

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## **Paramedic Services - GRFN**

		<u> 2021</u>	<u> 2022</u>	<u>2023</u>
Operating Costs				
Salaries & Benefits		1,172,100	1,205,500	1,235,133
Training & Travel		7,300	7,300	6,600
Vehicle Expenditures		17,000	14,600	27,400
Utilities and Fuel		17,100	19,500	34,428
Materials and Supplies		49,025	50,120	52,050
Maintenance and Repairs		24,400	28,500	33,200
Rents and Leases		20,000	25,000	30,000
Taxes and Licenses		13,500	-	-
Purchased and Contracted Services		25,650	12,050	12,050
	<b>Total Operating Costs</b>	1,346,075	1,362,570	1,430,861
	\$ change		16,495	68,291
	% Change		1.23%	5.01%

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## **Community Paramedicine (CPLTC)**

### 2023

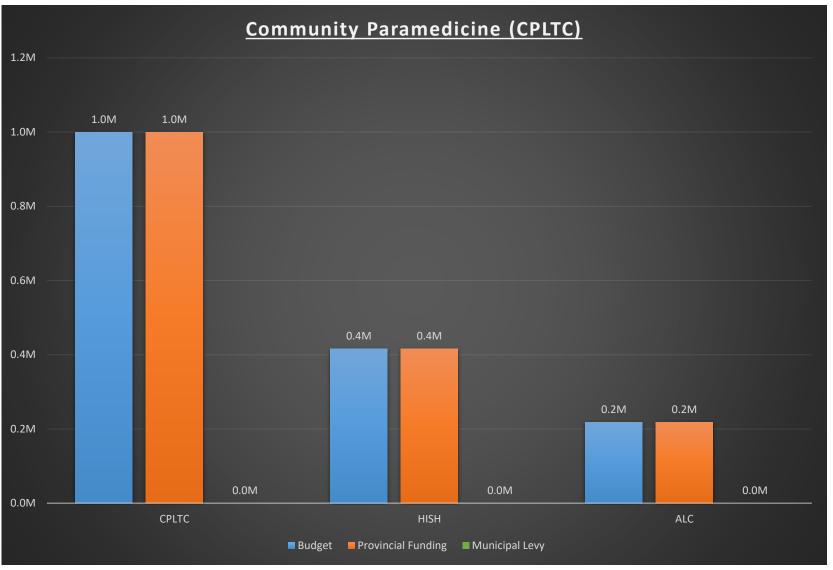
		CPLTC	HISH	ALC	Total	
Operating Costs		885,102	368,203	193,616	1,446,921	
Internal Support Services		42,532	17,693	9,304	69,529	
Less: SWB allocation to GRFN		72,366	30,104	15,830	118,300	
Capital Items		-	-	-	-	
	Total Budget	1,000,000	416,000	218,750	1,634,750	
Ontario Health			416,000		416,000	
MOHLTC		1,000,000			1,000,000	
ALC				218,750	218,750	
Federal Funding		-	-	-	-	
Subtotal - Funding		1,000,000	416,000	218,750	1,634,750	
Reserve utilization		-	-	-	-	
	Total Funding/Revenue	1,000,000	416,000	218,750	1,634,750	
Municipal Levy		-	-	-	-	
				_		

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## **Community Paramedicine (CPLTC)**

		<u>CPLTC</u>	<u>HISH</u>	<u>ALC</u>	<u>Total</u>
Operating Costs by Funding Allocation					
Salaries & Benefits		723,402	291,877	138,966	1,154,245
Training & Travel		13,000	5,408	3,250	21,658
Vehicle Expenditures		-	6,240	19,350	25,590
Utilities and Fuel		10,400	-	-	10,400
Materials and Supplies		31,000	30,736	10,750	72,486
Maintenance and Repairs		15,000	7,152	5,200	27,352
Rents and Leases		27,900	-	-	27,900
Taxes and Licenses		-	-	-	-
Purchased and Contracted Services		64,400	26,790	16,100	107,290
	Total Operating Costs	885,102	368,203	193,616	1,446,921

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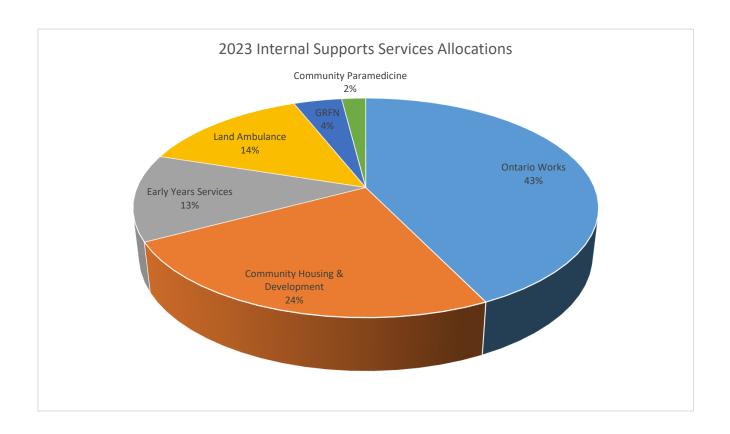


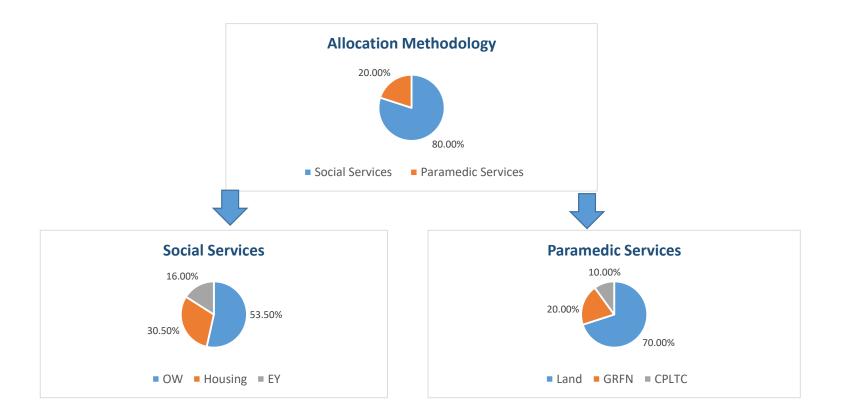
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### **Corporate Services**

<u>30.po.a.c. 53.1.665</u>								
	<u> 2022</u>		2023					
		CEO	Finance	H.Resources	Total			
Salaries & Benefits	2,002,200				2,295,000			
Salaries Subsidy - Local Partners	(95,000)				(106,000)			
Subtotal - Salaries & Benefits	1,907,200				2,189,000			
Office expenses	44,325	14,226	14,100	13,000	41,326			
Advertising & Public Relations	40,500	-	-	40,500	40,500			
Training & Travel	143,100	40,000	16,200	72,900	129,100			
Fees & Services	645,610	620,300	116,860	20,660	757,820			
Rent & Utilities	250,850	310,780	5,600	2,300	318,680			
Subtotal - Operating Costs	1,124,385	985,306	152,760	149,360	1,287,426			
Total Budget	3,031,585	985,306	152,760	149,360	3,476,426			
Ontario Works	1,297,518				1,487,910			
Community Housing & Development	739,707				848,248			
Early Years Services	388,043				444,982			
Subtotal - Social Services	2,425,268				2,781,140			
Land Ambulance	485,054				486,700			
GRFN	121,263				139,057			
Community Paramedicine	-				69,529			
Subtotal - Paramedic Services	606,317				695,286			
Total Allocation to Divisions	3,031,585				3,476,426			





Consolidated Budget Summary - 2023

## **Corporate Services - Expenditure Distribution**

