



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



AGENDA

DSSMSSAB REGULAR BOARD MEETING

Thursday, April 21, 2022 at 4:30 PM

ZOOM Teleconference

1. CALL TO ORDER

2. APPROVAL OF AGENDA

Resolution #22-026

Moved By: K. Lamming

Seconded By: D. Hilsinger

- 2.1 “**BE IT RESOLVED THAT** the **Agenda for April 21, 2022** District of Sault Ste. Marie Social Services Administration Board meeting be approved as presented.”

3. DECLARATIONS OF PECUNIARY INTEREST

4. APPROVAL OF PREVIOUS MINUTES

Resolution #22-027

Moved By: M. Bruni

Seconded By: J. Gawne

- 4.1 “**BE IT RESOLVED THAT** the **Minutes** from the District of Sault Ste. Marie Social Services Administration Board meeting dated **March 17, 2021** be adopted as recorded.”

5. MANAGERS REPORTS

EARLY YEARS

Resolution #22-028

Moved By: D. Edgar

Seconded By: L. Vezeau-Allen

- 5.1 “**BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the April 21 2022, Community Report 2022 – Volume 4, of the Director of Early Years Services as information.”

PARAMEDIC SERVICES

Resolution #22-029

Moved By: D. Hilsinger

Seconded By: J. Gawne

- 5.2 “**BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the April 21, 2022 Fit-2-Sit Program report of the Chief of Paramedic Services as information.”

Resolution #22-030

Moved By: M. Bruni

Seconded By: K. Lamming

- 5.3 “**BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the April 21, 2022, 72 Tancred Street Temporary Lease Agreement and 65 Old Garden River Road Lease Renewal Report of the Chief of Paramedic Services;

AND FURTHER BE IT RESOLVED THAT the DSSMSSAB enter into a temporary lease agreement with the City of Sault Ste. Marie for space at 72 Tancred Street as detailed in the report and renew the lease agreement at 65 Old Garden River Road (OGRR), with the City of Sault Ste. Marie.”

HOUSING SERVICES

Resolution #22-031

Moved By: D. Hilsinger
Seconded By: D. Edgar

- 5.4 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the April 21, 2022 Safe Voluntary Isolation Site Program (SVISP) 2022 – 23 Extension report of the Director of Community Housing and Development as information.”

Resolution #22-032

Moved By: K. Lamming
Seconded By: C. Gardi

- 5.5 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the April 21, 2022 Reaching Home: Canada’s Homelessness Strategy Incremental funding 2022-2023 and 2023-2024 Investment Plan report of the Director of Community Housing and Development and award the 2022-23 Incremental funding of \$388,089.80, and administration funds of \$30,388.20, to the Sault Ste. Marie Housing Corporation (SSMHC) for the renovation to the former Sacred Heart building located at 721 Wellington St. E, for a total investment of \$418,478.”

Resolution #22-033

Moved By: M. Bruni
Seconded By: J. Gawne

- 5.6 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the April 21, 2022 Canada-Ontario Community Housing Initiative (COCHI) and Ontario Priorities Housing Initiative (OPHI) Investment Plan Report of the Director of Community Housing and Development;

AND FURTHER THAT the DSSMSSAB award the entire 2022-23 OPHI planned fiscal year allocation of \$431,300 and additional administration funds of \$22,700, to the Sault Ste. Marie Housing Corporation (SSMHC) by means of an executed Contribution Agreement for the renovation of the former Sacred Heart School located at 721 Wellington St. E.

AND FURTHER BE IT RESOLVED THAT the DSSMSSAB award the planned COCHI 2022-23 fiscal year allocation of \$1,024,843, and additional administration funds of \$53,939, to the SSMHC by the means of an executed Contribution Agreement for various energy retrofits as detailed in the report.”

ADMINISTRATION

Resolution #22-037

Moved By: K. Lamming

Seconded By: J. Gawne

5.7 **“WHEREAS** Algoma Public Health has advised that the mental health and addictions rates within the region exceed provincial averages;

AND WHEREAS Opioid-Related deaths and hospital usage exceed provincial averages;

AND WHEREAS addictions and substance use has been reported as the single biggest reason for people becoming and/or remaining chronically homeless within the community;

AND WHEREAS, the local chronic homeless population has increased exponentially since the onset of the pandemic;

AND WHEREAS the public has no local treatment options or services available to community members requiring such services and supports;

AND WHEREAS provincial addiction treatment services and supports that exist outside the community have wait times for service;

AND WHEREAS, the provincial government and Sault Area Hospital (SAH) has previously announced plans to renovate and open a new detox and addiction’s service facility;

THEREFORE BE IT RESOLVED that the District of Sault Ste. Marie Social Services Administration Board request the provincial government to expedite the plans and required funding to open a local addictions treatment centre to assist community members struggling with addiction.”

Resolution #22-038

Moved By: C. Gardi

Seconded By: L. Vezeau-Allen

5.8 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now enter into closed session for educational purposes relating to confidential provincial information and advice that is subject to solicitor client privilege.”

Resolution #22-039

Moved By: D. Edgar

Seconded By: M. Bruni

5.9 "BE IT RESOLVED THAT the District of Sault Ste. Marie Social Services Administration Board now returns to open session."

6. CORRESPONDENCE

6.1 City of Sault Ste. Marie Resolution 7.8.2 dated March 21, 2022 appointing Lisa Vezeau-Allen to the DSSMSSAB Board

7. OTHER BUSINESS / NEW BUSINESS

8. ADJOURNMENT

Resolution #22-040

Moved By: K. Lamming

Seconded By: C. Gardi

8.1 "BE IT RESOLVED THAT we do now adjourn."

NEXT REGULAR BOARD MEETING

Thursday, May 12, 2022 4:30 PM



Social Services

District of Sault Ste. Marie Social Services
Administration Board
Conseil d'Administration des Services du District Sault Ste. Marie
Zhawenimi-Anokiitaagewin



MINUTES

*DSSMSSAB REGULAR BOARD MEETING
Thursday, March 17, 2022 at 4:30 PM
ZOOM Teleconference*

PRESENT:	L. Dufour K. Lamming	J. Gawne D. Edgar	M. Bruni
STAFF:	M. Nadeau C. Fairbrother	S. Ford D. Petersson	A. Kohler J. Bowen
ABSENT:	M. Scott	C. Gardi	D. Hilsinger

1. **CALL TO ORDER** by L. Dufour, Board Chair at 4:31 PM

2. **APPROVAL OF AGENDA**

Resolution #22-018

Moved By: M. Bruni
Seconded By: D. Edgar

2.1 “**BE IT RESOLVED THAT** the **Agenda for March 17, 2022** District of Sault Ste. Marie Social Services Administration Board meeting be approved as presented.”
CARRIED

3. **DECLARATIONS OF PECUNIARY INTEREST**
NONE

4. APPROVAL OF PREVIOUS MINUTES

Resolution #22-019

Moved By: D. Edgar

Seconded By: J. Gawne

- 4.1 “**BE IT RESOLVED THAT** the Minutes from the District of Sault Ste. Marie Social Services Administration Board meeting dated February 17, 2022 be adopted as recorded.”

CARRIED

5. MANAGERS REPORTS

HOUSING SERVICES

Resolution #22-020

Moved By: M. Bruni

Seconded By: K. Lamming

- 5.1 “**BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the March 17, 2022 Canada-Ontario Community Housing Initiative (COCHI) and Ontario Priorities Housing Initiative (OPHI) Transfer Payment Agreement Report of the Director of Community Housing and Development and enter into a transfer payment agreement with the Province of Ontario for the purposes of being eligible for 2022-2023 funding initiatives related to COCHI at an allocation of \$1,078,780, and OPHI at an allocation of \$454,000.”

CARRIED

PARAMEDIC SERVICES

Resolution #22-021

Moved By: M. Bruni

Seconded By: K. Lamming

- 5.2 “**BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept the March 17, 2022 Vehicle Purchase Report of the Chief of Paramedic Services and approve the purchase of three (3) vehicles for the DSSMSSAB’s Community Paramedic Program from Northside Toyota at a the total cost of \$123,025.86.”

CARRIED

ADMINISTRATION

Resolution #22-022

Moved By: K. Lamming

Seconded By: M. Bruni

5.3 “**WHEREAS** the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) recognizes the increased funding received from the Province of Ontario and Government of Canada specific to homelessness and vulnerable community members during the pandemic;

AND WHEREAS the Northern Policy Institute recently found that Sault Ste. Marie has a higher homelessness population per 1,000 people than Toronto, Hamilton, Ottawa, etc. as identified through comparing Point in Time (PiT) counts;

AND WHEREAS the DSSMSSAB has experienced a significant increase in both the prevalence and acuity of community members struggling with mental health and addictions since the onset of the Pandemic;

AND WHEREAS people require a safe, secure and affordable home with on-site supports, in addition to access to special health care and treatment, to have any meaningful chance at stabilizing and/or recovery;

THEREFORE BE IT RESOLVED that the DSSMSSAB call upon the Province of Ontario to permanently increase the Homelessness Prevention Fund (HPP), at minimum, equal to the Social Services Relief Fund (SSRF);

FURTHER BE IT RESOLVED the DSSMSSAB requests the Province of Ontario and the Government of Canada to identify Homelessness as a Provincial and National Crisis and acknowledge a lack of resources to adequately support addiction and mental health programs and services to be a leading cause of homelessness and commit the necessary resources needed to solve chronic homelessness across the province and country;

AND FINALLY BE IT RESOLVED the DSSMSSAB requests the Province of Ontario to create a task force which includes an all of government representation in partnership with local Service Managers and Indigenous Organizations to create a fulsome strategy to address homelessness and the root cause of homelessness, mental health and addictions.”

CARRIED

Resolution #22-023

Moved By: J. Gawne

Seconded By: D. Edgar

- 5.4 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now enter into closed session for educational purposes.”

CARRIED

Entered into closed session at 4:43 PM

Resolution #22-024

Moved By: J. Gawne

Seconded By: M. Bruni

- 5.5 **“BE IT RESOLVED THAT** the District of Sault Ste. Marie Social Services Administration Board now returns to open session.”

CARRIED

Returned to open session at 4:59 PM

6. CORRESPONDENCE

- 6.1 Letter of resignation received from Matt Scott
Appointment will be considered at next city council meeting

7. OTHER BUSINESS / NEW BUSINESS

8. ADJOURNMENT

Resolution #22-025

Moved By: K. Lamming

Seconded By: D. Edgar

- 8.1 **"BE IT RESOLVED THAT** we do now adjourn."

CARRIED Meeting adjourned at 5:01 PM

NEXT REGULAR BOARD MEETING

Thursday, April 21, 2022 4:30 PM



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: Carla Fairbrother

DATE: April 21, 2022

RE: 2020 Community Report-Volume 4

RECOMMENDATION

That the District of Sault Ste. Marie Social Services Administration Board accept this report as information.

BACKGROUND INFORMATION

Service System Managers for Early Years receive funding through EarlyON allocations to support service system planning and data analysis activities. The intent is to ensure child care and early years services are responsive to the needs of children aged 0-6 and their families. There is an expectation that CMSM/DSSAB's support local knowledge mobilization and act as a resource in the community related to early years research and data. This data includes incorporating the Early Development Instrument (EDI) and related community indicators and measures into community planning. This helps to ensure that local early years programs and services are reflective of relevant, current research and evidence and support local coordination and planning to enhance integration between early years services, schools and specialized community services.

SUMMARY/OVERVIEW

Attached you will find a copy of Volume 4 of the Children's report, Our Children, Their Future. This is meant to be a snapshot of how children in the District of Sault Ste. Marie are faring, where they are doing well and where more attention could be beneficial. The DSSMSSAB is the service system manager for Early Years in this area and as such is tasked with working in partnership with other Early Years' service providers and organizations across the community to collect and provide relevant demographics related to children. This report outlines and measures the services supporting children and families in Sault Ste. Marie and area.

Since 2005 the EDI instrument has been implemented across the Province every three years. As a result of the pandemic, the last implementation was in the 2017/2018 school

year. The EDI data is provided to local School Boards from the Offord Centre, where an initial analysis takes place. This can take a number of months to process. Once the School Boards are in receipt of their data they forward it to the Innovation Centre-Acorn Division (contracted as part of MED service agreement) for community analysis, mapping and reporting. Community service providers forward their most recent demographics and relevant data related to children to the Innovation Centre who combine all the pertinent Statistics Canada, EDI and local Early Years information into a comprehensive environmental scan and report. This report can be used by partners, including Early Years Division, when planning for the development of new services and/or locations for service. It also informs the work of the Sault Ste. Marie and Algoma Child and Family Network, a local group with a common interest in the well-being of children in our community, by identifying where attention might be needed.

The Board will recall that the most recent EDI results were presented by the Innovation Centre at a meeting late in 2019. Normally this report would follow more quickly, however given the pandemic and the resulting emergent and pressing priorities, the collection of additional information from community partners was understandably delayed.

STRATEGIC PLAN IMPACT

The development of this report informs child and family focused service delivery and supports community partnership, strategic engagement and shared outcome planning resulting in community well-being.

FINANCIAL IMPLICATIONS

Costs associated with the development of the report are covered at 100% through allocations in the EarlyON portfolio.

CONCLUSION

This report will be provided to Community partners, the Ministry of Education and will be posted on our website. We anticipate the next implementation of EDI will take place during the 2022/2023 school year, with results released later in 2023. At that time Volume 5 of this report will be initiated.

Respectfully submitted,

Approved by:



Carla Fairbrother
Director Early Years Services

Mike Nadeau
Chief Executive Officer



OUR CHILDREN, **THEIR FUTURE**

District of Sault Ste. Marie
Sault Ste. Marie and Algoma Child & Family Network 2020 Report,
Volume 4

Prepared by the Sault Ste. Marie Innovation Centre, Acorn

This report was created for the Sault Ste. Marie and Algoma Child and Family Network by Acorn Information Solutions (a division of the Sault Ste. Marie Innovation Centre) with the help of the District of Sault Ste. Marie Social Services Administration Board. The data in this report was compiled and the report was co-authored by Steve Zuppa, Zoe Alavi, Angela Robson, Karen Lehtonen, Jackie Lajoie, and Alex Boston with the help of community partners and the Child and Family Network. Edits were done by Carrie Jones from the DSSMSSAB.

This report was made possible through the generous support of the District of Sault Ste. Marie Social Services Administration Board.



Social Services | Services Sociaux
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Sault Ste. Marie District

Here to help.
Ici Pour Aider



Thank you to our community parents and early learning programs for providing the photos in this report.

A digital version of this report can be found online at: <https://socialservices-ssmd.ca/early-years/early-years-resources/>. Follow the link under “Children’s Report”.

A report focusing on the Algoma District has also been released in tandem.

Acknowledgements

We would like to thank all of those who made this report possible.

Algoma Family Services
Algoma Public Health
Algoma District School Board
Algoma District Services Administration Board
Child Care Algoma
Children's Aid Society of Algoma
City of Sault Ste. Marie
The Community Data Program
Conseil scolaire catholique du Nouvel-Ontario
Conseil scolaire public du Grand Nord de l'Ontario
District of Sault Ste. Marie Social Services Administration Board
Huron-Superior Catholic District School Board
The Indian Friendship Centre
Métis Nation of Ontario
Ministry of Education
Offord Centre for Child Studies
Nogdawindamin Family and Community Services
Phoenix Rising Non-Profit Homes and Women's Centre Inc.
Prince Township Parent/Child Resource Centre
Public Health Ontario
Sault Ste. Marie Child Care Supervisors Committee
Sault Ste. Marie Innovation Centre – Acorn Information Solutions
Sault Ste. Marie Public Library
Soup Kitchen Community Centre
Statistics Canada
THRIVE Child Development Centre
United Way of Sault Ste. Marie & District
Vincent Place Food Services

A Message from The Child & Family Network

Communities Growing, Children Thriving

Carla Fairbrother
Co-Chair
Sault Ste. Marie & Algoma
Child & Family Network

Brenda Clarke
Co-Chair
Sault Ste. Marie & Algoma
Child & Family Network

From 2011, the Sault Ste. Marie and the Algoma District Best Start Networks have strategically operated in partnership to achieve a single Best Start mission and vision. Since the previous edition of this report (2015), the Networks have developed into a single Sault Ste. Marie & Algoma Child and Family Network and will be embarking on a new strategic planning process in 2019.

We want to ensure that across the whole of Algoma, “children and families have easy access to consistent, quality services that are welcoming, integrated and responsive.” A single network enables us to maximize collaboration for the benefit of all children and families in our geographic areas. We recognize that true system integration is an ongoing process whereby service providers and stakeholders engage in progressively greater degrees of joint service activity.

The Network’s Vision is that all children born and growing up in the District of Sault Ste. Marie and the District of Algoma will achieve their social, intellectual, economic, physical and emotional potential through the provision of integrated children’s services. In recent years, the Network has been instrumental in the community planning of integrated children’s services. Our table is comprised of representatives from many local children’s service sector organizations and we regularly consult with community partners and parents across the area.

This is the fourth edition of a report that provides community information on some key areas that have a significant impact on how well our children are developing: family structure, childcare, health, education, family support services and our physical environment. By measuring these indicators in our community, we are given an opportunity to identify and plan for the development or enhancement of services that support improved outcomes for our children.

Our communities have much to celebrate with regard to successful relationship building and decreased fragmentation in service delivery between children’s service providers, as well as partnering that supports seamless access for parents. The Sault Ste. Marie & Algoma Child and Family Network remains committed to the development of an integrated service system that improves the lives of our children, our families and our communities.

We look forward to the future knowing that our Network partners continue to demonstrate the passion and determination to achieve our Vision.

“

...the Network has been instrumental in the community planning of integrated children’s services.”

SUMMARY

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Executive Summary

This report, commissioned by the District of Sault Ste. Marie Social Services Administration Board to assist in community planning, outlines and measures the services supporting children and families in Sault Ste. Marie, with a focus on children aged 0 to 6. It includes a collection of indicators that impact child development and our children's ability to reach their full potential. By examining information across neighbourhoods in Sault Ste. Marie, we can determine where more attention is needed in terms of accessing services and programs. It is important to find out where children shine in Sault Ste. Marie, as well as where they may need more attention.

The Community Overview examines the population and age breakdown of Sault Ste. Marie, as well as Indigenous and Francophone profiles. This demographic information gives us a better understanding of Sault Ste. Marie, the age and sex breakdown of the population, and where children are located. The Ontario Marginalization Index is also outlined in this section, providing a more in-depth look

into the population of Sault Ste. Marie using socioeconomic risk indicators such as material deprivation and residential instability. This helps to determine which neighbourhoods are more prone to socioeconomic risk. A map showing the overall degree of marginalization by Census Tract in Sault Ste. Marie can be viewed on page 25.

The Health and Physical Environment section is a general assessment of infant and child health and services, as well as nutrition, safety, mental health and physical activity. Information on the birth rate in Sault Ste. Marie, teen mothers, the Infant and Child Development Program, Asthma and Oral Health can be found in this section. Nutrition program statistics are also outlined and include the Student Nutrition Program, the Healthy Food Basket, the Canada Prenatal Nutrition Program, Community Kitchens

and Gardens, lunch programs, Soup Kitchens and Food Banks. Children's safety is addressed as well, with statistics on childhood injuries and crime. More and more importance is being placed on the physical activity levels of children due to the rise in obesity rates in Canada. Playgrounds are an important source for the healthy physical and social development of children. Page 51 begins a study on the number of playgrounds within walking distance in Sault Ste. Marie and their general quality.

It is important to find out where children shine in Sault Ste. Marie, as well as where they may need more attention.

Executive Summary

The Education and Child Care section reviews the cost and availability of childcare in Sault Ste. Marie, subsidies, service gaps and funding changes. JK and SK enrolment numbers for the four area school boards have been captured and can be found on page 70. The Early Development Instrument (EDI) is a questionnaire that uses five domains (Physical Health and Well-Being, Social Competence, Emotional Maturity, Language and Cognitive Development and Communication Skills and General Knowledge) to measure development among senior kindergarten students and whether they are meeting developmental expectations for their age. EDI results have been compiled and mapped for Sault Ste. Marie and can be found starting on page 72.

The section titled Child & Family reports on family structure, with information on the percentage of families with children under 6, median family income, and youth living in low income. EarlyON Centre services, programs, location information, and visitor statistics are outlined in this section. Prenatal education is designed to provide expectant mothers and their partners with information about all aspects of pregnancy and delivery to aid their transition to parenting. Information on parenting, including classes, Parenting Programs/Young Parents Connection, Special Needs and Triple P (Positive Parenting Program) can also be found in this section. Children's Aid Society and Nogdawindamin Family and Community Services Child Protection statistics are located at the end of the section, starting on page 120.

Following each section is a summary detailing how the indicators have changed since the "Our Children, Their Future" report of 2015. By comparing this data from report-to-report, services can be modified and implemented to better serve all children in Sault Ste. Marie, giving them their best start towards a bright future.



Introduction

This volume of the Children’s Report is the fourth in a series that was originally commissioned by the Sault Ste. Marie and Algoma Best Start Network in 2011. Since the last report in 2015, the Network has developed into the Sault Ste. Marie & Algoma Child and Family Network. This Network continues to be responsible for local early years planning and consists of representatives from local agencies providing services to families and children, covering the spectrum of health, education, social supports and specialized children’s services.

In 2016, the Ministry of Education announced its intention to transform previously funded child and family programs into an integrated system of services and supports for children ages 0-6 and their parents or caregivers and established their 2017 Renewed Early Years and Child Care Policy Framework. The initiative was to provide enhancements to and create an integrated continuum of learning for children, supporting Ontario’s early years professionals and give more children access to early years and child care programs across the system. This included increasing access to child and family programs as well as a commitment to help 100,000 more children – from birth to age 4 – access licensed care. The plan set the foundation for a more responsive and affordable system.¹

In 2018, the ministry moved forward on its commitment to integrate four programs formerly known Ontario Early Years Centres (Best Start Hubs in Northern Ontario), Child Care Resource Centres, Parenting and Family Literacy Centres and Better Beginnings, Better Futures, into EarlyON Child and Family Centres. Consolidated Municipal Service Managers (CMSM) and District Social Services Administration Boards (DSSMSSAB) became responsible for the local management of EarlyON Child and Family Centres as part of their responsibility for the service system management of child care and other human services. As such, the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) in Sault Ste. Marie, and Algoma District Services Administration Board (ADSAB) assumed this responsibility locally. All child and family programs were integrated and streamlined into EarlyON Child and Family Centres, with increased access to all families a priority.

To guide early years planning in recent years, several community consultations were conducted to gather a holistic depiction of the early years system across Sault Ste. Marie and Algoma District. This included consultations with families, service providers, boards of directors, community partners and school board partners. In addition to the seven focus groups held with community partners and parents, data was compiled from online teacher and public parent surveys in both official languages as well as child care and EarlyON staff surveys. Focus groups participants included Child Care Supervisors from licensed child care and home child care programs, local early years service providers, the Network, and many other community planning partners. In addition, Algoma District School Board/Huron-Superior Catholic District School Board Junior and Senior Kindergarten Teachers and classroom Early Childhood Educators, the Integrated Services Committee - community organizations concerned with the special needs of children, were consulted. Waabinong Head Start Child & Family Resource Centre also supported a culturally relevant focus group dedicated to Indigenous parents.

The goal of the Network is to celebrate successes, identify issues and concerns that jointly effect children and families in both the District of Algoma and the District of Sault Ste. Marie and to combine resources and efforts to ensure that service delivery across all of Algoma is integrated and responsive to the needs of all. To ensure this responsive approach, parent participation is central to the planning process and input from parents is sought on a regular basis.

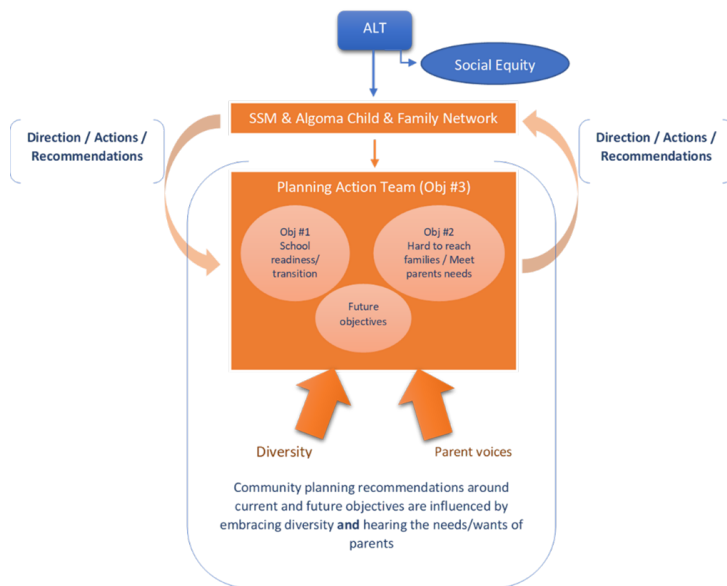
In 2019, a facilitated strategic planning session was held with the Network. The preliminary highlights of the qualitative data gathered from the community consultations was used to inform the development of the Network’s planning and data analysis process.

At that time, the Network identified three priority areas for strategic direction for the next two years. These included improving transitions into school for children and families, understanding families’ needs and reaching hard-to-reach families, and moving towards one table for community early years planning in Sault Ste. Marie and Algoma District.

Introduction

Terms of Reference were established to reflect the new strategic direction and new committee name – Sault Ste. Marie & Algoma Child and Family Network. Next steps involved members collaborating on measurable outcomes for the three objectives.

In 2020, to better meet the needs of the community through this committee, a working group – Planning Action Team (PAT) was created.



The Child and Family Network table includes members who sit in a decision-making role within their organizations. This table will be making decisions during meetings based on, but not solely, on information gathered by the PAT.

PAT was created to meet objective three – to amalgamate the various committees into one table. This group will do the “work” of the Network table in making recommendations for the two remaining current objectives and report back to that table. The overriding philosophy when working on the recommendations will be to keep diversity and parent voices top of mind.

Within the lens of social equity, the Network strives to improve the Early

Development Indicator (EDI) outcomes in all domains for children in the community. Early years services across the system provide the forum to support this goal and aligning early years planning with local community direction is strategically important to expanding and improving services for children and families. The Network, which coordinates with the Algoma Leadership Table, has always prioritized this work and will continue to incorporate it into their own Network planning.

The Vision of the Network remains that “all children born and growing up in the Districts of Sault Ste. Marie and Algoma will achieve their social, intellectual, economic, physical and emotional potential”. This will be achieved through an ongoing process whereby local service providers and relevant stakeholders engage in progressively greater degrees of joint service activity along an integrated continuum to provide families with better access to services.

The DSSMSSAB Early Years and ADSAB Children’s Services Divisions have been developing new system service plans. These plans assess the needs of the community and prioritize strategic direction, outcomes and implementation in accordance with provincial interest for early years services. With the collaborative efforts of the Sault Ste. Marie & Algoma Child and Family Network Planning Table, consultations have resulted in informed system plans. Built upon the early years system strengths, the system plans will identify gaps in capacity within the system and will support the four key components of Ontario’s vision for Early Years services: Affordability, Accessibility, Responsiveness and High Quality.

COVID-19 has naturally disrupted and delayed both the completion of this document and the work that the Network identified as part of their strategic plan. This in no way diminishes the work that needs to be done and the intentions of everyone involved to move forward once it is deemed safe to do so. For their part, every member organization has continued to put children and families first throughout the past year and have had positive impacts on many as the communities work together to address additional needs that have surfaced during this pandemic.

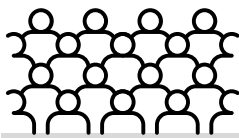
Community Overview

The Community Overview section of this report focuses mainly on Census of Canada 2016 data, since it is the most reliable and up-to-date population-level information available. The 2015 report contained data from the 2011 Census.

WHERE HAVE WE GONE SINCE THE LAST REPORT?

Population

Decrease



1,715 people
or 2.1%

The overall population of the DSSMSSAB area declined by 1,715 persons (or by 2.1%) between 2011 and 2016.

Child Population

Increase

(Age 0 to 6)



115 children
or 2.3%

The population of children aged 0 to 6 has increased in the DSSMSSAB area since 2011. There were 5,215 children aged 0 to 6 in 2016; up from 5,100 in 2011. This was an increase of 115 children (or 2.3%).

Youth Population

Decrease

(Age 7 to 12)



70 children
or 1.5%

The population of youth aged 7 to 12 has decreased in the DSSMSSAB area since 2011. There were 4,555 children aged 7 to 12 in 2016; down from 4,625 in 2011. This was a decrease of 70 children (or 1.5%).

Indigenous Identity Child/Youth Population

Increase



445 children
or 28.3%

The population of children/youth aged 0 to 14 who identify as Indigenous has increased in the DSSMSSAB area since 2006. There were 2,015 Indigenous Identity children aged 0 to 14 in 2016; up from 1,570 in 2006. This was an increase of 445 children (or 28.3%).

Francophone Child/Youth Population

No Change



The population of Francophone children/youth aged 0 to 14 in the DSSMSSAB area remained nearly the same between 2011 (245) and 2016 (250).

Children Living in Neighbourhoods of High Residential Instability

No Change



This indicator is new to this report; however, we can compare the 2011 population to the more recent 2016 population. Of the children age 0 to 6 in the DSSMSSAB area, 275 lived in neighbourhoods classified as having a high degree of "Residential Instability" by the Ontario Marginalization Index in 2016. In 2011, there were 280 children living in these neighbourhoods.

Children Living in Materially Deprived Neighbourhoods

Favourable Decrease



1.7%

This indicator is new to this report; however, we can compare the 2011 population to the more recent 2016 population. Of the children age 0 to 6 in the DSSMSSAB area, 870 lived in neighbourhoods classified as having a high degree of "Material Deprivation" by the Ontario Marginalization Index in 2016. This is down slightly from 885 in 2011, a change of 1.7%.

Children Living in Neighbourhoods of High Dependency

Unfavourable Increase



0.7%

This indicator is new to this report; however, we can compare the 2011 population to the more recent 2016 population. Of the children age 0 to 6 in the DSSMSSAB area, 3,665 lived in neighbourhoods classified as having a high degree of "Dependency" by the Ontario Marginalization Index in 2016. This is up slightly from 3,640 in 2011, a change of 0.7%.

Children Living in Highly Marginalized Neighbourhoods

Favourable Decrease



2.2%

This indicator is new to this report; however, we can compare the 2011 population to the more recent 2016 population. Of the children age 0 to 6 in the DSSMSSAB area, 435 lived in neighbourhoods classified as having a high degree of "Marginalization" by the Ontario Marginalization Index in 2016. This is down slightly from 445 in 2011, a change of 2.2%.

Recent Immigrants

N/A

This indicator is new to this report.

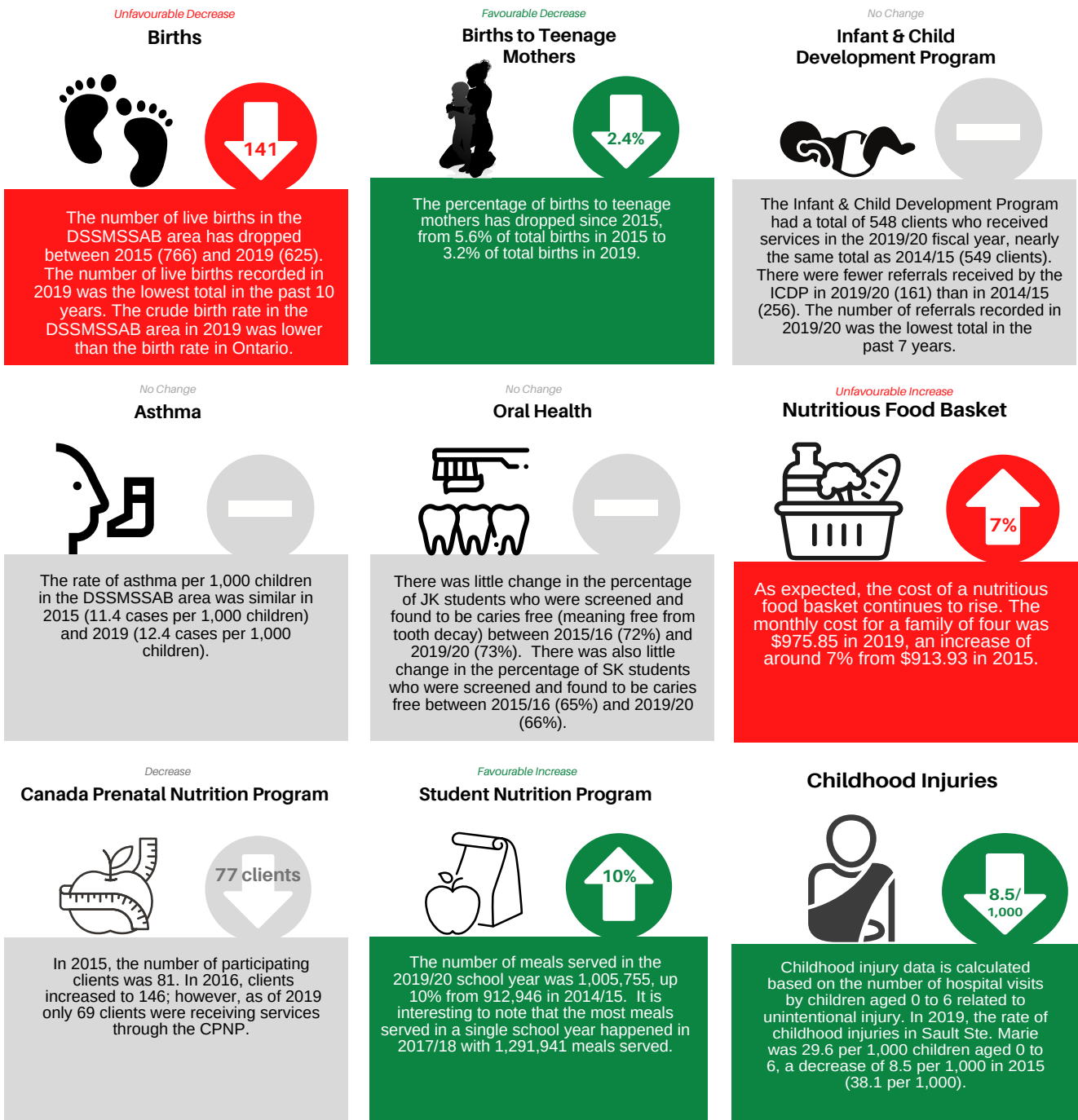
Change cannot be measured

Health & Physical Environment



The Health and Physical Environment section of this report builds on the existing indicators selected for the 2015 report. For each indicator, several years of data have been added.

WHERE HAVE WE GONE SINCE THE LAST REPORT?





Health & Physical Environment

Unfavourable Increase
Overall Crime Rates



There has been a sharp increase in the Sault Ste. Marie Area (excluding the First Nation Reserves) crime rate between 2015 (5,279 incidents per 100,000 population) and 2018 (8,072 incidents per 100,000 population). This has been primarily driven by the rise of property crime.

Favourable Decrease
Youth Crime Rates



The police-reported youth crime rate (age 12 to 17) fell between 2015 (6,458 incidents per 100,000 population) and 2018 (3,939 incidents per 100,000 population).

No Change
Playgrounds: Gaps



The playground gap identified in downtown SSM in 2016 has not been formally addressed; however, the municipality and a number of groups have expressed interest in physical activity programming in the downtown area.

- Healthy Babies Healthy Children
- Mental Health
- Food Environment
- Community Kitchens
- Community Gardens
- Every Breakfast Counts
- Soup Kitchens & Food Banks
- Playgrounds: Equipment Condition

N/A
Change cannot be measured

These indicators are either new to this report or a comparison could not be made.

Child Care & Education

The Child Care and Education section of this report builds on the existing indicators selected for the 2015 report. For most indicators, we are comparing to the situation in 2015.



WHERE HAVE WE GONE SINCE THE LAST REPORT?

Increase

Subsidized Licensed Child Care Spaces

The number of subsidized spaces increased between 2015 and 2019. Approximately 29% of child care spaces had subsidy available in 2019; up from 20% in 2015. Also, in 2019, 522 families and 719 children were assisted; up from 498 families and 639 children in 2015.

Favourable Increase

Licensed Child Care Spaces

The number of licensed child care spaces has risen in SSM. There were a total of 1,827 spaces available in 2019; up from 1,693 in 2015. This is an increase of 134 spaces during this time.

No Change

Child Care Service Gaps

Although the community is licensed for 70 home child care sites, the community was operating at approximately 33% capacity in 2019. This is similar to 2015. This indicates a gap remains in licensed home child care in Sault Ste. Marie.

Decrease

Junior Kindergarten Enrolment

The number of children enrolled in Junior Kindergarten in Sault Ste. Marie decreased by 36 children between the 2015/16 and the 2019/20 school years (2015/16: 774 children, 2019/20: 738 children).

Increase

Senior Kindergarten Enrolment

The number of children enrolled in Senior Kindergarten in Sault Ste. Marie increased by 26 children between the 2015/16 and the 2019/20 school years (2015/16: 770 children, 2019/20: 796 children).

Kids Being Kids

N/A

This indicator is new to this report.

Child Care & Education



No Change

EDI: Physical Health & Wellbeing Vulnerability



In 2017/18, 18.9% of SK children in Sault Ste. Marie were deemed vulnerable in the Physical Health and Well-Being domain; nearly the same as 2014/15 where 18.4% SK children were deemed vulnerable. No subdomains saw a significant increase or decrease in the percentage of children not meeting developmental expectations.

Favourable Decrease

EDI: Social Competence Vulnerability



In 2017/18, 10.6% of SK children in Sault Ste. Marie were deemed vulnerable in the Social Competence domain; down from 13.4% in 2014/2015. The Overall Social Competence and Responsibility and Respect subdomains both saw statistically significant improvements in the percentage of children not meeting developmental expectations.

Favourable Decrease

EDI: Emotional Maturity Vulnerability



In 2017/18, 12.1% of SK children in Sault Ste. Marie were deemed vulnerable in the Emotional Maturity domain; down from 16.4% in 2014/2015. This represents a statistically significant decrease of 4.3 percentage points in this domain between the 2014/15 and the 2017/18 implementations. No subdomains saw a significant increase or decrease in the percentage of children not meeting developmental expectations; however, all saw some improvements.

No Change

EDI: Language & Cognitive Development Vulnerability



In 2017/18, 7.6% of SK children in Sault Ste. Marie were deemed vulnerable in the Language & Cognitive Development domain; nearly the same as 2014/15 where 7.1% SK children were deemed vulnerable. The Basic Numeracy subdomain saw a statistically significant increase in the percentage of children not meeting developmental expectations.

No Change

EDI: Communication Skills & General Knowledge Vulnerability



In 2017/18, 8.2% of SK children in Sault Ste. Marie were deemed vulnerable in the Communication Skills & General Knowledge domain; nearly the same as 2014/15 where 8% SK children were deemed vulnerable. The single subdomain that belongs to this domain saw a statistically significant increase in the percentage of children not meeting developmental expectations.

Favourable Decrease

EDI: Vulnerability in One or More Domains



In 2017/18, 29.5% of SK children in Sault Ste. Marie were deemed vulnerable in one or more domains; down from 31.3% in 2014/2015.

Favourable Decrease

EDI: Vulnerability in Two or More Domains



In 2017/18, 14% of SK children in Sault Ste. Marie were deemed vulnerable in two or more domains; down from 16.1% in 2014/2015.

Decrease

Best for Kids



In 2019, there were 51 children that were registered in the Best for Kids program. This is a decrease from 2018 (80 registered children) and 2017 (86 registered children).

Child & Family



The Child & Family section of this report builds on the existing indicators selected for the 2015 report. For each indicator, several years of data have been added.

WHERE HAVE WE GONE SINCE THE LAST REPORT?

Favourable Decrease

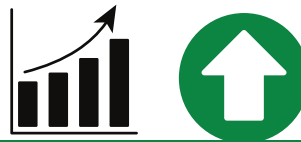
Lone Parent Families with Young Children



Of the families with young children in Sault Ste. Marie, a slightly lower proportion of them were headed by a lone-parent in 2017 than in 2013. (2013: 30.5% of families with young children, 2017: 28.8% of families with young children).

Favourable Increase

Median Income



The median incomes for couple-parent and lone-parent families have both increased between 2013 and 2017. Couple-parent families saw an increase of \$13,872 and lone-parent families saw an increase of \$7,260 during this time. *Please note that median income for lone parent families was still below the Ontario average in 2017.*

Favourable Decrease

Families Living in Low Income



In 2017, a lower proportion of all Sault Ste. Marie families were living in low-income situations than in 2013. In 2017, 16.3% of SSM families lived in a low-income situation; down from 18.9% in 2013.

No Change

Social Assistance



In 2017, 12.9% of Sault Ste. Marie families received income support from social assistance, nearly the same as 12.3% of families in 2013.

Favourable Increase

EarlyON Centres



2019 saw the highest number of total child visits counted in the past four years with 1,300 additional visits than the previous year. The increase was mostly due to a higher number of children 7+ visiting the sites in 2019.

Unfavourable Decrease

Prenatal Education



In 2015, the number of participating clients in the DSSMSSAB area was 173, however this fell to 104 clients in 2019.

Decrease

Parenting Programs/ Young Parents Connection



The number of youths who have participated in the Young Parents Connection program has decreased between 2015 (122) and 2019 (58).

Special Needs Resourcing Triple P Children's Aid Society Nogdawindamin Family and Community Services Child Protection

N/A

These indicators are either new to this report or data collection methods have changed so a comparison could not be made.



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Sault Ste. Marie District

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Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: Kate Kirkham

DATE: April 21, 2022

RE: Fit-2-Sit Program

RECOMMENDATION

It is recommended that the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept this report as information.

BACKGROUND INFORMATION

Through a collaborative effort, The District of Sault Ste. Marie Paramedic Service (DSSMPS) and Sault Area Hospital Emergency Department (SAH-ED) have implemented a program called Fit-2-Sit to address the ongoing issue of ambulance offload delays. These delays occur when transferring care of patients from paramedics to ED staff, ultimately resulting in significant impacts on the availability and effectiveness of our paramedic service. Additionally, it leaves SAH-ED struggling to handle the congestion of too many patients and too little space.

An offload delay refers to the amount of time spent in the Emergency Department (ED) transferring care to the hospital. Offload delays are calculated as the difference in time from when the ambulance arrives at the ED until Transfer of Care (TOC) is documented and acknowledged on the Ambulance Call Report (ACR) – less the standard thirty (30) minutes, which is typical for ambulance turnaround. Any time greater than 30 minutes is considered an offload delay.

SUMMARY/OVERVIEW

A potential strategy, which has been used successfully in other Ontario emergency services, was brought forward to reduce the impact of these delays. SAH-ED and DSSMPS have started a three-month trial program that categorizes patients through inclusionary and exclusionary criteria when arriving at the hospital by ambulance. When

DATE: April 21, 2022

indicated, the patient will bypass the acute section of the ED and go directly to the SAH waiting room, where the triage department will manage their care.

DSSMPS and SAH ED have worked together on a decision tool that paramedics will use in the field, and nurses will confirm in the hospital. This decision tool will select the most appropriate patients for movement into the waiting room. Patients who will meet the "Fit-2-Sit" criteria will be those patients who typically present to the hospital by other means and usually spend some time in the waiting room. Patients who are more acute or require immediate medical attention will remain under paramedic care or transfer promptly to a hospital stretcher under SAH ED care.

Throughout this 3-month trial, management from SAH-ED and DSSMPS will monitor and evaluate the merits and effectiveness of this program. Specifically, we anticipate reducing the time ambulances spend on offload delay, allowing paramedics to return to emergency responses in a more timely fashion.

STRATEGIC PLAN IMPACT

The Fit-2-Sit program is a creative initiative to overcome the obstacles of increased paramedic and ED use, while still offering high-quality, person-focused services. Aligning with the pillars of Service Delivery and Community Partnerships, this program is built through an alliance between SAH and the DSSMSSAB. This strategic engagement will enhance community well-being and provide service excellence.

FINANCIAL IMPLICATIONS

There will be no negative financial implications associated with the implementation of this program. However, the introduction of this program may relieve some of the costs that come from delayed patient offloading, including forced overtime, missed meal breaks, and up-staffing of additional paramedic units.

CONCLUSION

This pilot Fit-2-Sit program is meant to reduce the ongoing problem of offload delays between ambulances and SAH-ED. Although offloading eligible patients from ambulances to the ED waiting room is new to Sault Ste. Marie, it has proven to be a safe and efficient concept in other communities. We are hopeful that we will see the same success here.

Respectfully submitted,



Kate Kirkham
Chief Paramedic Services

Approved by:



Mike Nadeau
Chief Executive Officer



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: Kate Kirkham

DATE: April 21, 2022

RE: 72 Tancred St. Temporary Lease Agreement and 65 Old Garden River Road Lease Renewal

RECOMMENDATION

It is recommended that the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) enter into the temporary lease agreement at 72 Tancred Street and renew the lease agreement at 65 Old Garden River Road (OGRR), with the City of Sault Ste. Marie.

BACKGROUND INFORMATION

Currently, ambulances within Sault Ste. Marie operate from one location - 65 Old Garden River Road, the City of Sault Ste. Marie Fire Services' Number 4 Station. Paramedic Services has worked within this location, alongside Fire Services, since the building was originally secured. It continues to be an excellent location for ambulance deployment. The lease for this building is due for renewal.

With the recent addition of a new 24-hour ambulance (2021/2022) to the paramedic fleet, the service has been challenged by insufficient space for housing the crew and assets, to operate the seven ambulances and Emergency Response Vehicles that work out of this location. To address this issue in a fiscally responsible way, on a temporary basis, and provide the best care and response times to the community, the Paramedic Services and the City of Sault Ste. Marie Fire Services has agreed to enter into a leasing opportunity at the Fire Service Number 1 Station at 72 Tancred Street.

SUMMARY/OVERVIEW

When it became clear that the construction of the new ambulance base would be delayed, we shifted strategies to manage the issues that came with this delay; overcrowding at the Number 4 Station, delayed responses within in the downtown core, etc. Initially, we looked to rental options that could house a temporary base throughout the city within the private market, but were unable to find one that met our needs.

I approached Fire Chief Johnson with the pressures the paramedic service were experiencing to see if there was an opportunity to lease space in one of his active stations. He appreciated the efficiencies of this arrangement and extended an offer to rent space at the main fire station. Here, we would be able to house two ambulances, reducing the issue of overcrowding at 65 Old Garden River Road while also balancing coverage for better response times to emergency calls in the downtown area.

STRATEGIC PLAN IMPACT

Aligning with the pillar of Service Delivery, we continue to provide service excellence to our community, implementing creative strategies to overcome the obstacles associated with paramedic service growth and increasing emergency call volumes. Additionally, under the pillar of Community Partnership, we continue to explore collaborative opportunities for strategic engagement. The prospect of working together with other organizations provides better service to the community.

FINANCIAL IMPLICATIONS

For the one-year lease agreement at 72 Tancred St., there will be a cost of \$45,556.90, including HST, paid at a monthly rate of \$3,796.41 (please see attached chart for calculation). If necessary, the City of Sault Ste. Marie and DSSMSSAB can extend the lease on a month-by-month basis, where the rental rate is calculated using the same formula and takes into account the changing annual adjusted CPI.

Area	May 1, 2022 – April 30, 2023	Cost
Base Rent	Kitchen, living and floor space	\$32,566
Building Operation	14.5% of building space	\$7,749.84
SUBTOTAL		\$40,315.84
HST		\$5,241.06
TOTAL		\$45,556.90

For the 65 OGRR lease, the original base rental rate has not increased, however, costs are adjusted annually based on inflation. This lease that is up for renewal will continue to have an annual inflation adjustment.

CONCLUSION

The redistribution of two frontline ambulances to 72 Tancred St. is essential for reducing crowding at the #4 Station. It also gives us balanced emergency coverage in the downtown area. The temporary lease of 72 Tancred St. is a strategic move to achieve both and allows us to do this in a fiscally responsible way.

RE: 72 Tancred St. Temporary Lease Agreement and 65 Old Garden River Road
Lease Renewal

Page 3

DATE: April 21, 2022

The 65 OGRR station continues to be a central location for asset deployment and access to mechanical bays for repairs. Management sees no need to adjust the lease in any way and recommends continuing to lease this space.

Respectfully submitted,



Kate Kirkham
Chief Paramedic Services

Approved by:



Mike Nadeau
Chief Executive Officer

THIS AGREEMENT made in duplicate this 1st day of May, 2022

BETWEEN:

THE CORPORATION OF THE CITY OF SAULT STE. MARIE (hereinafter called the "City")

OF THE FIRST PART

- AND -

THE SAULT STE. MARIE DISTRICT SOCIAL SERVICES ADMINISTRATION BOARD (hereinafter called the "DSSAB")

OF THE SECOND PART

WHEREAS the City is the owner of lands and premises known municipally as 65 Old Garden River Road, City of Sault Ste. Marie, Ontario (the "City Property");

AND WHEREAS DSSAB has requested that its EMS Division occupy space at the City Property and the City and DSSAB entered into an Agreement for same for the period of January 1, 2008 to December 31, 2018, a copy of which is appended as Schedule "A" hereto ("Initial Agreement");

AND WHEREAS the Initial Agreement was thereafter extended by agreement made January 1, 2019 between the parties, a copy of which is appended as Schedule "B" here, for a period of one year commencing January 1, 2019 and ending on December 31, 2019 ("Extension Agreement") which Extension Agreement thereafter automatically renews on a yearly basis on the same terms and conditions except as provided for in the Extension Agreement;

AND WHEREAS pursuant to Section 4 of the Extension Agreement, the parties agreed that if the City ceases to provide ambulance service at any point on the future the Extension Agreement shall terminate forthwith;

AND WHEREAS, the City ceased to provide ambulance service on January 1, 2020 and thereby the Extension Agreement is terminated;

AND WHEREAS DSSAB desires to continue to lease the City Property and the City is prepared to grant permission for same, subject to the terms and conditions set out herein;

NOW THEREFORE in consideration of the mutual covenants and agreements herein contained and subject to the terms and conditions hereinafter set out the parties hereto agree as follows:

1. FOR PERIOD JANUARY 1, 2020 TO APRIL 30, 2022 – APPLICATION OF EXTENSION AGREEMENT

The parties acknowledge and agree that the terms and conditions as set out in the Extension Agreement shall continue to apply to the parties for the period commencing January 1, 2020 and ending on April 30, 2022.

2. FOR PERIOD MAY 1, 2022 AND ONGOING DURING TERM

The parties acknowledge and agree that effective May 1, 2022, the Extension Agreement appended as Exhibit “B” hereto shall cease and the terms and conditions of this Agreement shall apply and govern the relationship between the parties as it relates to DSSAB’s lease of a portion of the City Property.

3. LEASED AREA

In consideration of the rents reserved and the covenants and agreements herein, the City hereby leases to the DSSAB a portion of the City Property, specifically the “Leased Area” defined as follows:

- (a) Living/Office Space = 3863.35 square feet
- (b) Apparatus Floor Space = 5703.5 square feet.

The parties acknowledge and agree that DSSAB occupies 38.6% of space in the City Property and staffs 77% of total Fire/EMS Staffing.

4. TERM

The Term of this Agreement shall be for a period of twenty (20) months commencing May 1, 2022 and ending on December 31, 2023 (“Term”). Provided that the Tenant is not in default in the performance of any obligations contained in this Agreement, the Agreement will automatically renew on a yearly basis thereafter on the same terms and conditions except as provided for in Section 5, and include an agreed to CPI determination for the renewal year (s) (“Renewal Terms”), unless terminated by either party per Section 8 of the Agreement.

5. RENT

- A. FOR THE PERIOD COMMENCING JANUARY 1, 2020 AND ENDING ON DECEMBER 31, 2021, the parties acknowledge and agree that Rent has been paid in accordance with the terms and conditions set out in the Extension Agreement.
- B. FOR THE PERIOD COMMENCING JANUARY 1, 2022 AND ENDING ON DECEMBER 31, 2022, DSSAB has paid Rent in accordance with the terms and conditions set out in the Extension Agreement. For clarity sake, the amount is as follows:

Re: Annual Lease Invoice to operate Ambulance Service out of the Regional Emergency Services Complex (RESC) at 65 Old Garden River Road from January 1 to December 31, 2022	Base Rent from 2021 before tax	\$155,872.70
	CPI 3.3% (Nov 2021)	\$5,143.80
	Sub Total	\$161,016.50
	HST	<u>\$20,932.14</u>
TOTAL TO BE INVOICED		\$181,948.64

DSSAB paid to the City the total sum One Hundred Eighty One Thousand, Nine Hundred Forty Eight (\$181,948.64) Dollars and Sixty Four Cents on January 1, 2022, which accounts for base rent, plus CPI and plus HST.

- C. FOR THE PERIOD COMMENCING MAY 1, 2022 TO DECEMBER 31, 2022, the parties acknowledge and agree that DSSAB shall also pay a percent of annual building maintenance costs of the “Leased Area”. The Annual building maintenance costs of the “Leased Area”, shall consist of prorated costs for May 1, 2022 to Dec. 31, 2022 and are as follows:

**DSSAB Recovery - RESC Annual Maintenance Costs
3 Year Comparison 2019-2021**

Year	WATER/ ELECTRICITY	NATURAL GAS	NATURAL GAS - UNIT B	HVAC	WASTE	SNOW/SAND	TOTAL UTILITIES	JANITORIAL
2019	\$82,369.17	\$18,876.14	\$9,649.05	\$1,226.29	\$3,531.05	\$14,803.75	\$130,455.45	\$10,770.67
2020	\$83,523.38	\$19,163.66	\$8,743.81	\$1,134.96	\$5,478.37	\$7,193.34	\$125,237.52	\$11,399.34
2021	\$81,314.81	\$18,787.52	\$7,521.44	\$1,134.96	\$7,789.72	\$12,345.31	\$128,893.76	\$11,216.05

3 Year average	\$128,195.58	\$11,128.68
Total Utilities at RESC x 38.6% occupancy	\$49,483.49	
Total Janitorial at RESC x 77% EMS staffing	\$8,569.09	
Grand Total	\$58,052.58	

For the balance of 2022 (May – Dec) pro-rated 8 months due = \$58,052.58/12 x 8months = \$38,701.72. As such, DSSAB shall pay the City the sum of Thirty Eight Thousand, Seven Hundred and One (\$38,701.72) Dollars and Seventy Two Cents on or before May 24, 2022.

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- D. FOR THE PERIOD COMMENCING JANUARY 1, 2023 TO DECEMBER 31, 2023, DSSAB shall pay rent to the City as set out herein specifically consisting of Base Rent, plus a percentage of the annual building maintenance costs of the “Leased Area”, plus CPI (TBD by the City) and thereafter HST on the Subtotal Rent Payable. For clarify sake, the total rent payable for the period January 1, 2023 to December 31, 2023 shall be:

Annual Lease Invoice to operate Ambulance Service out of the Regional Emergency Services Complex (RESC) at	Base Rent from 2022 before tax	\$161,016.50
Building Cost Recovery	Building Maintenance	\$58,052.58
Estimated CPI at Nov 2022 – TBD	CPI (TBD)	\$TBD
65 Old Garden River Road	Sub Total	\$TBD
January 1 to December 31,2023	HST	<u>\$TBD</u>
TOTAL TO BE INVOICED		\$TBD

THEREFORE, FOR THE PERIOD COMMENCING JANUARY 1, 2023 TO DECEMBER 31, 2023, DSSAB shall pay the rent set out herein to “The Corporation of the City of Sault Ste. Marie” in one annual payment, payable on the first day of January.

- E. For each Renewal Term, if applicable, DSSAB shall pay rent to the City as set out herein specifically consisting of Base Rent, plus a percentage of the annual building maintenance costs of the “Leased Area”, plus CPI as applicable for that year as determined by the City, and thereafter HST on the Subtotal Rent Payable, thereby resulting in the Total Year Rent Payable for the Renewal Term(s). DSSAB shall pay the Total Year Rent Payable for the Renewal Term(s) as set out herein to “The Corporation of the City of Sault Ste. Marie” in one annual payment payable on the first day of January for each Renewal Term (if applicable).
- F. In each timeframe as set out herein, being Section 5 C, D AND E, the City shall invoice DSSAB the total amount of rent payable as set out herein, and DSSAB shall pay the total amount of rent payable to The Corporation of the City of Sault Ste. Marie no later than the 1ST date of the applicable month in the Term or Renewal Term as the case may be.

6. TENANT’S COVENANTS

DSSAB, which shall herein include any and all of its employees, agents, servants and contractors, covenants with the City as follows:

- A. To use the Leased Area to fulfill the DSSAB’s mandate only for EMS related functions as contemplated by this Agreement and for no other purpose.
- B. To abide by the following:

- (i) No one shall use the Leased Area for sleeping apartments or residential purposes, or for the storage of personal effects or articles not required to carry out the permitted use under this Agreement.
- (ii) DSSAB shall uphold and respect the City's privacy and professional confidentiality requirements to the satisfaction of the City. DSSAB shall not hinder or negatively impact the City's use and operations at the City Property including the Leased Area as the Leased Area is non-exclusive to DSSAB.
- (iii) DSSAB shall not obstruct or use any sidewalks, entries, passages, hallways, elevators and staircases for any purpose other than an ingress to and egress from the Leased Area.
- (iv) DSSAB shall use the Leased Area and attend at the City Property during the operating hours of the City Property, which is 24 hours per day, 7 days per week.
- (v) No animals other than service animals shall be brought into the City Property.
- (vi) DSSAB shall immediately repair at its sole expense any portion of the Leased Area upon notice in writing by the City and leave the Leased Area and in a good repair, subject to ordinary wear and team.
- (vii) If the Leased Area or any part of the Leased Area/City Property internal or external needs repairing or becomes damaged through the negligence, carelessness or misuse by DSSAB, the expense of the necessary repairs, replacements or alterations shall be borne by DSSAB and paid forthwith on demand.
- (viii) To provide DSSAB with notice, as soon as reasonably possible, of any accident or defect of any part of the Leased Area.
- (ix) To not do or omit or permit to be done or omitted upon the City Property and Leased Area anything which causes the rate of insurance for the City Property to be increased and if the rate of insurance for the City Property is to be increased by reason of anything done or omitted or permitted to be done or omitted by DSSAB or anyone permitted by DSSAB to be upon the City Property and/or the Leased Area, DSSAB shall pay to the City the amount of such increase.
- (x) To comply with all provisions of law, including federal and provincial legislative enactments, building by-laws, and all other governmental or municipal regulations which relate to their operation and use of the Leased Area, and to comply with all police, fire and sanitary regulations imposed by any federal, provincial or municipal authority or made by fire insurance underwriters, and to obey all governmental and municipal regulations and other requirements governing the conduct of any business conducted in the City Property and Leased Area.
- (xi) To not do or permit any waste or damage, disfiguration or injury to the Leased Area or the fixtures and equipment thereof or permit any overloading of the floors thereof, and to not place therein any safe, heavy business machine or other heavy thing, without first obtaining the consent in writing of the City.
- (xii) To maintain the Leased Area in a reasonably tidy state and to the satisfactory of the City. Participation in daily cleaning of all shared space shall be expected.
- (xiii) To not undertake cosmetic changes to the interior and exterior of the Leased Premises or any other part of the City Property. Further to not make or erect in the Leased Area any installations, alterations, additions or partitions without the express consent of the City.

- (xiv) To cover the cost of all telephone, cable and internet usage, set-up, and installation fees (if any) shall be exclusively at the DSSAB expense.
 - (xv) To not use or permit the use of the Leased Area for any dangerous, noxious or offensive trade of business or cause or permit any nuisance in, at or on the Leased Area. Further, to not cause or permit the storage of any hazardous materials upon the Leased Area.
- C. DSSAB acknowledges and covenants that notwithstanding this Agreement and their use and/or occupation of the Leased Area:
- (i) the Leased Area and the City Property remain the property of the City and the DSSAB receives no right, title or interest in the Leased Area or the City Property; and
 - (ii) the employees, agenda, servants and contractors of DSSAB are the responsibility and liability of DSSAB and in no way do these individual gain any status, rights or responsibilities as City employees, agents, servants and contractors.
- D. DSSAB shall only permit those employees, agents, servants and contractors necessary to use and occupy the Leased Area to complete their work permitted under this Agreement. No other persons shall be permitted to attend at the Leased Area or any other portion of the City Property by DSSAB unless prior written consent is granted by the City.

7. INDEMNITY AND INSURANCE

- A. DSSAB hereby covenants and agrees that it shall, at all times, fully indemnify and hold harmless the City and their respective councillors, officials, officers, directors, employees, consultants, agents, successors, contractors, employees and assigns, or any of them, from any actions, causes of action, claims, demands, interest, damages, expenses, liens, losses, costs, charges and other proceedings (including without limitation those relating to environmental, workplace safety and insurance compensation and occupational health and safety matters, and including solicitor client costs on a substantial indemnity scale basis and disbursements) whatsoever kind and nature that may be made or brought against or suffered by or imposed upon any or all of them as a result of anything related directly or indirectly to this Agreement, the intent being that the City shall be at no risk or expense to which it would not have been had DSSAB not occupied or used the Leased Area.
- B. To this end, DSSAB hereby acknowledges and agrees that the City shall retain counsel of its own choice to defend any such any actions, causes of action, claims, demands, interest, damages, expenses, liens, losses, costs, charges and other proceedings as set out herein, and that the City shall have full control over the City's defence and or response to such proceedings, and further, that all costs incurred by the City in the defence and/or response to such proceedings (including solicitor/client costs on a substantial indemnity scale basis), shall be paid by DSSAB immediately upon demand by the City as incurred by the City.
- C. DSSAB hereby releases and forever discharges the City, including its elected officials, officers, employees, agents and contractors; and DSSAB further agrees that

notwithstanding anything to the contrary contained herein, the City, including elected officials, officers, employees, agents and contractors shall not be liable to DSSAB or to anyone for whom DSSAB may be in law responsible for any loss of or damage to property, personal injury or death or any other losses, actions, claims, causes of action, damages, both direct or indirect and such other costs and expenses, however and whatsoever incurred, suffered or sustained by DSSAB or any of the DSSAB's agents, employees and contractors in relation to or in connection with this Agreement.

D. DSSAB agrees to maintain at all times during the currency of this Agreement hereinbefore described the following insurance:

(i) All Risks Property Insurance

All risks (including sewer damage, flood and earthquake) property insurance in an amount equal to the full replacement cost of property of every description and kind owned by DSSAB or for which the DSSAB is legally responsible, and which is located on or about the City Property, including, without limitation, anything in the nature of a leasehold improvement;

(ii) Commercial General Liability Insurance

DSSAB shall, at their expense obtain and keep in force during the term of the Lease, Commercial General Liability Insurance satisfactory to the City's Risk Manager and underwritten by an insurer licensed to conduct business in the Province of Ontario. The policy shall provide coverage for Bodily Injury, Property Damage and Personal Injury and shall include but not be limited to:

1. A limit of liability of not less than \$ 5 million/occurrence with an aggregate of not less than \$ 25 million
2. Add the City as an additional insured with respect to the operations of the Named Insured
3. The policy shall contain a provision for cross liability and severability of interest in respect of the Named Insured
4. Non-owned automobile coverage with a limit not less than \$ 2 million and shall include contractual non-owned coverage (SEF 96)
5. Products and completed operations coverage
6. Broad Form Property Damage
7. Contractual Liability
8. Hostile fire
9. The policy shall provide 30 days prior notice of cancellation

(iii) DSSAB's/Tenant's Legal Liability Insurance

DSSAB's/Tenant's legal liability insurance for the actual cash value of the building and structures on the demised premises, including loss of use thereof;

(iv) Boiler and Machinery Insurance

Comprehensive Boiler and Machinery insurance on mechanical equipment in the premises controlled by DSSAB/Tenant. The City is to be named as an additional insured if the objects insured qualify as DSSAB's/Tenant's improvements.

Applicable to Each Insurance Above

Each policy will provide that the insurer will not have any right of subrogation against the City on account of any loss or damage covered by such insurance or on account of payments made to discharge claims against or liabilities of the City or DSSAB/Tenant covered by such insurance. The cost or premium for each and every such policy will be paid by DSSAB.

Primary Coverage – DSSAB’s insurance shall be primary coverage and not additional to and shall not seek contribution from any other insurance policies available to the City.

Certificate of Insurance – DSSAB shall provide a Certificate of Insurance satisfactory to the City’s Risk Manager evidencing coverage in force at least 10 days prior to contract commencement. No policy shall be cancelled or allowed to lapse without at least thirty (30) days written notice having been given to the City.

8. TERMINATION

If either party wishes to terminate this Agreement, that party may do so by giving the other party thirty (30) days written notice of its intention to terminate.

Notice to the City shall be provided to the Fire Chief, 72 Tancred St, Sault Ste. Marie, ON P6A 5S2

Notice to DSSAB shall be provide to the CEO, Mike Nadeau, Social Services, 390 Bay Street, Sault Ste. Marie, ON, P6A 5L8

On termination of this Agreement, DSSAB shall forthwith remove all belongings from the City Property/Leased Area at DSSAB’s sole risk and expense and leave the City Property/Leased Area in a condition satisfactory to the City. Provided that if the DSSAB’s belongings are not removed from the Leased Area/City Property within a period of thirty (30) days from the date of such termination, the City may remove it at the expense and risk of DSSAB.

9. COVID

DSSAB, which shall herein include any and all of its employees, agents, servants and contractors, acknowledges, covenants and agrees that:

- A. that the use of the City Property and Leased Area permitted herein may include possible exposure to and illness from infectious diseases including but not limited to COVID-19. DSSAB knowingly and freely assumes all such risks, both known and unknown, even if arising from the negligence of the City. Further, DSSAB for itself and on behalf of its employees, agents, servants and contractors in relation to and in connection with the use of the City Property/Leased Area permitted under this Agreement hereby releases and holds harmless The Corporation of the City of Sault Ste. Marie its councillors, officials, officers, directors, employees, consultants, agents, successors, contractors, and assigns, or any of them, from any actions, causes of action, claims, demands, interest, damages, expenses, losses, costs, charges and other proceedings (including without limitation those

relating to any infectious disease including COVID-19, and including solicitor client costs on a substantial indemnity scale basis and disbursements) whatsoever kind and nature that may be made or brought against or suffered by or imposed upon any or all of them as a result of anything related directly or indirectly to the use of the City Property/Leased Area permitted under this Agreement.

- B. the City has a Vaccination Policy and other COVID related directives in place, which may change from time to time during the Term and any Extended Term(s) (collectively referred to as the “City’s COVID/Vaccination Policies”). While at the City Property, DSSAB shall ensure that DSSAB and its employees, agents, servants and contractors fully and unequivocally comply with any and all of the City’s COVID/Vaccination Policies and produce any documentation as requested by the City to demonstrate such adherence and compliance immediately upon demand. To this end, DSSAB acknowledges and agrees that:
- (i) the City’s COVID/Vaccination Policies may be different, more stringent or less stringent than DSSAB’s COVID/Vaccination Policies;
 - (ii) notwithstanding Section 8B.(i) above, that DSSAB while at the City Property shall adhere to the City’s COVID/Vaccination Policies;
 - (iii) if there are any differences or conflicts between the City’s COVID/Vaccination Policies and the City’s Vaccination Policies, as it relates to the City Property and DSSAB’s (including its employees, agents, servants and contractors) use and occupation of the Leased Area, the requirements set out in the City’s COVID/Vaccination Policies requirements shall take precedence and prevail; and
 - (iv) DSSAB shall adhere to any and all Public Health Directives relating to COVID-19 that are applicable to DSSAB and DSSAB acknowledges and agrees that the City may have differing requirements and the City shall continue to adhere to the City’s requirements. In the event that DSSAB cannot continue to operate at the City Property/Leased Area as set out in this Agreement given DSSAB’s COVID/Vaccination Policies and Public Health Directives applicable to DSSAB, then this Agreement shall be suspended until such time as DSSAB can operate at the City Property/Leased Area and be compliant with their Public Health Directives and COVID/Vaccination Policies and if the suspended time frame exceeds 3 months, then this Agreement shall terminate.
 - (v) the City may at any time with written notice amend or add additional requirements to this Agreement, including the immediate suspension of the use of the City Property/Leased Area on the basis of any Provincial Order and/or Public Health Directives relating to COVID-19 that may impact the use of the City Property. Upon receipt of any written notice, DSSAB shall forthwith comply with any and all newly amended and/or additional terms as required by the City. Upon discovery of non-compliance with any term of this Section, the City’s COVID/Vaccination Policies, any Provincial Order or any Public Health Directive,

DSSAB acknowledges that the City may immediately terminate or suspend DSSAB's right to use the City Property/Leased Area pursuant to this Agreement. The City shall not be responsible for any losses to DSSAB from any termination or suspension of this Agreement.

10. MISCELLANEOUS

- A. DSSAB shall not assign this Agreement without the written consent of the City.
- B. In the event that any provision of this Agreement is deemed to be invalid or unenforceable, it is understood between the Parties that such provision shall, whenever possible, be interpreted, construed, limited or as necessary be severed to the extent necessary to eliminate such invalidity or unenforceability. All the remaining provisions of the lease shall remain valid and continue to bind the parties. If required, the parties agree to negotiate in good faith a valid enforceable substitute provision which most nearly reflects the parties' original intent in entering into the Agreement or to provide an equitable adjustment in the event so much provision can be added.
- C. The headings in this Agreement have been inserted as a matter of convenience and for reference only and in no way define, limit or enlarge the scope of meaning of this Agreement nor any of the provisions hereof.
- D. This Agreement and everything herein contained shall operate to the benefit of any and be binding upon the respective successors, assigns and other legal representatives, as the case may be, of each of the parties hereto subject to the granting of consent by the Landlord as provided herein to any assignment or sublease, and every reference herein to any party hereto shall include the successors, assigns and other legal representatives of such party.
- E. This Agreement shall be governed by and construed in accordance with the laws of Ontario.

F. Time shall be of the essence hereof.

IN WITNESS WHEREOF the Party of the first part has hereto affixed its corporate seal attested by the hands of its duly authorized officers and the parties of the Second part have hereunto set their hands and seals.

SIGNED, SEALED AND DELIVERED in the presence of

THE CORPORATION OF THE CITY OF SAULT STE.
MARIE

MAYOR – CHRISTIAN PROVENZANO

CITY CLERK – RACHEL TYCZINSKI

THE DISTRICT OF SAULT STE. MARIE SOCIAL
SERVICES ADMINISTRATION BOARD

CEO – MIKE NADEAU

THIS LEASE made in duplicate the
Forms of Leases Act.

in pursuance of the Short

BETWEEN: THE CORPORATION OF THE CITY OF SAULT STE. MARIE

hereinafter called the "City"

OF THE FIRST PART

- and - **THE SAULT STE. MARIE DISTRICT SOCIAL SERVICES
ADMINISTRATION BOARD**

hereinafter called the "DSSAB"

OF THE SECOND PART

WHEREAS The City as the owner of lands and premises located at 65 Old Garden River Road and

WHEREAS The DSSAB is responsible for the delivery of land ambulance services carried out under contract with the City of Sault Ste. Marie and operated by its Fire Services, EMS Division, hereinafter referred to as EMS and

WHEREAS It is both practical and desirable that EMS operate from the subject premises now therefore in consideration of the mutual covenants and conditions herein the parties have agreed as follows:

1. This agreement shall be enforced for a term of ten (10) years commencing January 1, 2008 up to December 31, 2018.
2. The DSSAB agrees to pay rent to the City in the amount of \$127,586.90 per year. Rent will be adjusted annually in accordance with the Consumer Price Index (CPI). It is agreed between the parties hereto that the total rent is calculated according to the following formula:

Living/office space = 3863.35 square feet @ \$19.00 per square foot
for a total of \$73,403.65

Apparatus floor space = 5703.5 square feet @ \$9.50 per square foot
for a total of \$54,183.25

The combined flat rental rate of \$73,403.65 plus \$54,183.25 for a total of \$127,586.90 per year.

3. The DSSAB agrees to pay the rental payment to the City annually commencing January 1, 2008 for the term of this lease.
4. It is agreed by the parties hereto that in the event that the City ceases to provide ambulance service at any point in the future this agreement shall terminate forthwith.
5. The DSSAB shall not assign this agreement without the consent in writing of the City.

IN WITNESS WHEREOF the parties have affixed their respective corporate seals attested by the hands of their respective officers dually authorized in that behalf.

SIGNED, SEALED AND DELIVERED
in the presence of

**THE CORPORATION OF THE CITY OF
SAULT STE. MARIE**



MAYOR, JOHN ROWSWELL



CITY CLERK, DONNA P. IRVING

**THE DISTRICT OF SAULT STE. MARIE
SOCIAL SERVICES ADMINISTRATION BOARD**



BOARD CHAIR

Schedule "B"

THIS EXTENSION AGREEMENT made in duplicate this 1st day of January 2019

BETWEEN:

**THE CORPORATION OF THE CITY OF
SAULT STE. MARIE (hereinafter called the "City")**

OF THE FIRST PART

- AND -

**THE SAULT STE. MARIE DISTRICT SOCIAL SERVICES
ADMINISTRATION BOARD (hereinafter called the "DSSAB")**

OF THE SECOND PART

WHEREAS the City as the owner of lands and premises located at 65 Old Garden River Road;

AND WHEREAS DSSAB is responsible for the delivery of land ambulance services carried out under contract with the City of Sault Ste. Marie and operated by its Fire Services, EMS Division, hereinafter referred to as EMS;

AND WHEREAS it is both practical and desirable that EMS operate from the subject premises;

AND WHEREAS an Agreement for the above service between the City and DSSAB was entered for the period of January 1, 2008 to December 31, 2018, Schedule "A" hereto (hereinafter referred to as the "Agreement");

AND WHEREAS the Agreement has since expired, but the parties wish to continue to benefit from the provisions as stipulated in the Agreement and those as added in this Extension Agreement;

AND WHEREAS the Parties hereto acknowledge that the Agreement does not stipulate for such amendments, extensions, renewals, or other form of continuation;

NOW THEREFORE in consideration of the mutual covenants and agreements herein contained and subject to the terms and conditions hereinafter set out the parties hereto agree as follows:

1. In accordance with this Extension Agreement, the Parties hereto agree to renew the Agreement for a term of one (1) year commencing January 1st, 2019 and ending on December 31, 2019 ("Current Term"). This Extension Agreement shall automatically renew on a yearly basis thereafter on the same terms and conditions except as provided for in Section 3, and include an agreed to CPI determination for the renewal year(s) ("Renewal Terms"), unless terminated by either party per Section 8 of this Extension Agreement.

2. For the Current Term, DSSAB agrees to pay rent to the City as set out in Section 2 of the Agreement and along the same terms and conditions, being the combined flat rental rate as calculated in 2018 plus HST and applicable CPI. The total amount payable for the Current Term shall be:

Re: Annual Lease Invoice to operate Ambulance Service out of the Regional Emergency Services Complex (RESC) at 65 Old Garden River Road from January 1 to December 31, 2019	Base Rent from 2018 before tax	\$148,920.19
	CPI 1.7 % (Dec 2018)	\$2,531.64
	Sub Total	\$151,451.83
	HST	<u>\$19,688.74</u>
	TOTAL TO BE INVOICED	\$171,140.57

The Parties acknowledge and agree that on January 30, 2019, DSSAB paid to the City in full the rent owed to the City under this Extension Agreement for the 2019 Current Term, in the amount of \$171,140.57.

3. For each and every Renewal Term (if applicable), the yearly rent payable shall be calculated as the previous year’s combined “Subtotal Rent Payable” (being Base Rent plus applicable CPI), plus applicable CPI for the previous year, and thereafter HST on the Subtotal Rent Payable. For clarity sake, if the parties renew the lease for 2020, the rent payable for 2020 shall be calculated as follows:

Rent Payable for 2020

Base Rent Plus CPI for 2019	\$151,451.83
Applicable CPI (December 2019)	TBD

Subtotal	TBD
HST	13% of Subtotal
Total Invoiced for 2020	Subtotal plus HST

For each and every Renewal Term (if applicable), the City shall invoice DSSAB the total amount payable for the applicable year as set out herein, and DSSAB shall pay the total yearly rent payable to ‘The Corporation of the City of Sault Ste. Marie’ no later than the last day of January of the applicable Renewal Term year. The parties further acknowledge and agree that the Base Rent is calculated on the basis of DSSAB occupying 38.6% of the total space at 65 Old Garden River Road. In the event that DSSAB expresses a desire to occupy additional square footage at 65 Old Garden River Road for the Current Term or any other Renewal Term, and if so approved by the City, the parties acknowledge and agree that the Base Rent payable shall be recalculated on a prorata basis to reflect the increased space so occupied by the DSSAB.

4. It is agreed by the parties hereto that if the City ceases to provide ambulance service at any point in the future this Extension Agreement shall terminate forthwith.
5. DSSAB shall not assign this Extension Agreement without the written consent of the City.
6. DSSAB hereby covenants and agrees that it shall, at all times, fully indemnify and hold harmless the City and their respective councillors, officials, officers, directors, employees, consultants, agents, successors, contractors, employees and assigns, or any of them, from any actions, causes of action, claims, demands, interest, damages, expenses, liens, losses, costs, charges and other proceedings (including without limitation those relating to environmental, workplace safety and insurance compensation and occupational health and safety matters, and including solicitor client costs on a substantial indemnity scale basis and disbursements) whatsoever kind and nature that may be made or brought against or suffered by or imposed upon any or all of them as a result of anything related directly or indirectly to this Extension Agreement or the Agreement.
7. To this end, DSSAB hereby acknowledges and agrees that the City shall retain counsel of its own choice to defend any such any actions, causes of action, claims, demands, interest, damages, expenses, liens, losses, costs, charges and other proceedings as set out herein, and that the City shall have full control over the City's defence and or response to such proceedings, and further, that all costs incurred by the City in the defence and/or response to such proceedings (including solicitor/client costs on a substantial indemnity scale basis), shall be paid by DSSAB immediately upon demand by the City as incurred by the City.
8. DSSAB hereby releases and forever discharges the City, including its elected officials, officers, employees, agents and contractors; and DSSAB further agrees that notwithstanding anything to the contrary contained herein, the City, including elected officials, officers, employees, agents and contractors shall not be liable to DSSAB or to anyone for whom DSSAB may be in law responsible for any loss of or damage to property, personal injury or death or any other losses, actions, claims, causes of action, damages, both direct or indirect and such other costs and expenses, however and whatsoever incurred, suffered or sustained by DSSAB or any of the DSSAB's agents, employees and contractors in relation to or in connection with this Extension Agreement or the Agreement.
9. If either party wishes to terminate this Agreement, that party may do so by giving the other party three (3) months written notice of its intention to terminate. Unless terminated earlier, this Agreement shall terminate on December 31, 2019. If DSSAB wants to extend this Agreement beyond the said date, DSSAB shall give to the City at least three (3) months (for example, by September 30 of 2019) written notice of its intention to renegotiate a new agreement.

Notice to the City shall be provided to the Fire Chief, 72 Tancred St, Sault Ste. Marie, ON P6A 5S2

Notice to DSSAB shall be provide to the CAO, 390 Bay St., Unit 405, Sault Ste. Marie, ON, P6A 5L8

10. This Extension Agreement shall enure to the benefit of and be binding upon the respective successors and assigns of the parties hereto.

IN WITNESS WHEREOF the Party of the first part has hereto affixed its corporate seal attested by the hands of its duly authorized officers and the parties of the Second part have hereunto set their hands and seals.

SIGNED, SEALED and DELIVERED

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

MAYOR-CHRISTIAN PROVENZANO

CITY CLERK- RACHEL TYCZINSKI

THE SAULT STE. MARIE DISTRICT SOCIAL SERVICES ADMINISTRATION BOARD



CAO – MIKE NADEAU

THIS AGREEMENT made in duplicate this 1st day of May 2022

BETWEEN:

**THE CORPORATION OF THE CITY OF
SAULT STE. MARIE (hereinafter called the "City")**

OF THE FIRST PART

- AND -

**THE SAULT STE. MARIE DISTRICT SOCIAL SERVICES
ADMINISTRATION BOARD (hereinafter called the "DSSAB")**

OF THE SECOND PART

WHEREAS the City is the owner of lands and premises known municipally as 72 Tancred Street, City of Sault Ste. Marie, Ontario (the "City Property");

AND WHEREAS DSSAB has requested that its EMS Division occupy space at the City Property on a temporary basis and the City is prepared to grant permission for same, subject to the terms and conditions set out herein;

NOW THEREFORE in consideration of the mutual covenants and agreements herein contained and subject to the terms and conditions hereinafter set out the parties hereto agree as follows:

L. TEMPORARY LEASED AREA

In consideration of the rents reserved and the covenants and agreements herein, the City hereby leases to the DSSAB a portion of the City Property, specifically the "Leased Area" defined as follows:

- (a) 2 Ambulance Bays each 15X30 Feet, being 900 square feet total; and
- (b) Kitchen/Lounge/Washrooms at the City Property, consisting of 1264 square feet.

The Leased Area will be used in common with the City and is not exclusive to DSSAB. DSSAB acknowledges and agrees that the Leased Area represents 14.05% of the total space at the City Property.

2. TERM

The Term of this Agreement shall be for a period of one (1) year commencing May 1, 2022 and ending on April 30, 2023 ("Term").

Provided that DSSAB is not in default in the performance of any obligations contained in this Agreement, the Agreement will automatically extend on a month to month basis thereafter (the "Extended Term(s)) on the same terms and conditions as set out herein unless terminated by either party pursuant to Section 7 of this Agreement.

3. RENT

- A. For the Term, DSSAB shall pay rent to the City as set out in Section 3 herein of this Agreement, specifically consisting of the Base Rent, plus a percentage of the annual building maintenance costs of the “Leased Area”, plus HST on the Subtotal Rent Payable. For clarity sake, the total rent payable for the Term shall be:

One Year Lease Invoice to operate Ambulance Service from 72 Tancred Street	May 1, 2022 to April 30, 2023	
Living/Kitchen space	1264 sq ft x \$19.00 per sq ft	\$ 24,016
Apparatus Floor Space	900 sq ft x \$ 9.50 per sq ft	\$ 8,550
Base Rent		\$ 32,566
<i>(add CPI for subsequent years as in Section 3C herein)</i>	<i>If applicable</i>	
Building Costs (14.05% of space occupied)	See below	\$ 7,749.84
SUB TOTAL		\$40,315.84
	HST	\$5,241.06
TOTAL ANNUAL		\$45,556.90

- B. For the Term, DSSAB shall pay the rent set out in Section 3A above to “The Corporation of the City of Sault Ste. Marie” in equal monthly payments, payable on the first day of every month in the Term in the sum of Three Thousand, Seven Hundred and Ninety Six (\$3,796.41) Dollars and Forty One Cents.
- C. For each and every monthly Extended Term (if applicable), the rent payable shall be calculated as follows: Yearly Base Rent, plus a percentage of the annual building maintenance costs of the “Leased Area”, plus applicable CPI for that relevant year (as added in Section 3A above) and thereafter HST on the Subtotal Rent Payable, calculated on an annual basis for the period commencing May 1, 2023 and ending April 30, 2024 and each May 1st to April 30th of each applicable year thereafter (the “Extended Yearly Rent Payable”). Given that each Extended Term shall consist of only one month as set out in Section 2 of this Agreement, the rent payable for each Extended Term shall be the applicable Extended Yearly Rent Payable divided by twelve (12) as the parties acknowledge the CPI shall change each year. DSSAB shall pay the Extended Rent payable for each applicable Extended Term to “The Corporation of the City of Sault Ste. Marie” on the first day of such Extended Term.

- D. For each month in the Term and Extended Term, the City shall invoice DSSAB the total amount of rent payable as set out herein, and DSSAB shall pay the total amount of rent payable to The Corporation of the City of Sault Ste. Marie no later than the 1ST date of the applicable month in the Term or Extended Term as the case may be.

4. COST OF EXHAUST HOSE SYSTEM and OTHER UNFORESEEN EXPENSES

An exhaust hose system is required to be installed at the Leased Area for the two ambulances and the City consents to same. DSSAB shall be responsible for all costs, liabilities and expenses of any nature and kind associated with the installation, use, maintenance and operation of the exhaust hose system at the Leased Area during the Term and any applicable Extended Term. DSSAB acknowledges and agrees that the costs for the exhaust hose system as set out herein are in addition to the Rent payable by DSSAB as set out in Section 3 herein and any other costs or expenses set out in this Agreement. DSSAB shall further be responsible for any unforeseen expenses that may arise from their presence, use and occupation at the Leased Area.

5. TENANT'S COVENANTS

DSSAB, which shall herein include any and all of its employees, agents, servants and contractors, covenants with the City as follows:

- A. To use the Leased Area to fulfill the DSSAB's mandate only for EMS related functions as contemplated by this Agreement and for no other purpose.
- B. To abide by the following:
 - (i) No one shall use the Leased Area for sleeping apartments or residential purposes, or for the storage of personal effects or articles not required to carry out the permitted use under this Agreement.
 - (ii) DSSAB shall uphold and respect the City's privacy and professional confidentiality requirements to the satisfaction of the City. DSSAB shall not hinder or negatively impact the City's use and operations at the City Property including the Leased Area as the Leased Area is non-exclusive to DSSAB.
 - (iii) DSSAB shall not obstruct or use any sidewalks, entries, passages, hallways, elevators and staircases for any purpose other than an ingress to and egress from the Leased Area.
 - (iv) DSSAB shall use the Leased Area and attend at the City Property during the operating hours of the City Property, which is 24 hours per day, 7 days per week;
 - (v) No animals other than service animals shall be brought into the City Property.
 - (vi) DSSAB shall immediately repair at its sole expense any portion of the Leased Area upon notice in writing by the City and leave the Leased Area and in a good repair, subject to ordinary wear and tear.
 - (vii) If the Leased Area or any part of the Leased Area/City Property internal or external needs repairing or becomes damaged through the negligence, carelessness or misuse by DSSAB, the expense of the necessary repairs, replacements or alterations shall be borne by DSSAB and paid forthwith on demand.

- (viii) To provide DSSAB with notice, as soon as reasonably possible, of any accident or defect of any part of the Leased Area.
- (ix) To not do or omit or permit to be done or omitted upon the City Property and Leased Area anything which causes the rate of insurance for the City Property to be increased and if the rate of insurance for the City Property is to be increased by reason of anything done or omitted or permitted to be done or omitted by DSSAB or anyone permitted by DSSAB to be upon the City Property and/or the Leased Area, DSSAB shall pay to the City the amount of such increase.
- (x) To comply with all provisions of law, including federal and provincial legislative enactments, building by-laws, and all other governmental or municipal regulations which relate to their operation and use of the Leased Area, and to comply with all police, fire and sanitary regulations imposed by any federal, provincial or municipal authority or made by fire insurance underwriters, and to obey all governmental and municipal regulations and other requirements governing the conduct of any business conducted in the City Property and Leased Area.
- (xi) To not do or permit any waste or damage, disfiguration or injury to the Leased Area or the fixtures and equipment thereof or permit any overloading of the floors thereof, and to not place therein any safe, heavy business machine or other heavy thing, without first obtaining the consent in writing of the City.
- (xii) To maintain the Leased Area in a reasonably tidy state and to the satisfactory of the City. Participation in daily cleaning of all shared space shall be expected.
- (xiii) To not undertake cosmetic changes to the interior and exterior of the Leased Premises or any other part of the City Property. Further to not make or erect in the Leased Area any installations, alterations, additions or partitions without the express consent of the City.
- (xiv) To cover the cost of all telephone, cable and internet usage, set-up, and installation fees (if any) shall be exclusively at the DSSAB expense.
- (xv) To not use or permit the use of the Leased Area for any dangerous, noxious or offensive trade of business or cause or permit any nuisance in, at or on the Leased Area. Further, to not cause or permit the storage of any hazardous materials upon the Leased Area.

C. DSSAB acknowledges and covenants that notwithstanding this Agreement and their use and/or occupation of the Leased Area:

- (i) the Leased Area and the City Property remain the property of the City and the DSSAB receives no right, title or interest in the Leased Area or the City Property; and
- (ii) the employees, agents, servants and contractors of DSSAB are the responsibility and liability of DSSAB and in no way do these individuals gain any status, rights or responsibilities as City employees, agents, servants and contractors.

D. DSSAB shall only permit those employees, agents, servants and contractors necessary to use and occupy the Leased Area to complete their work permitted under this Agreement.

No other persons shall be permitted to attend at the Leased Area or any other portion of the City Property by DSSAB unless prior written consent is granted by the City.

6. INDEMNITY AND INSURANCE

- A. DSSAB hereby covenants and agrees that it shall, at all times, fully indemnify and hold harmless the City and their respective councillors, officials, officers, directors, employees, consultants, agents, successors, contractors, employees and assigns, or any of them, from any actions, causes of action, claims, demands, interest, damages, expenses, liens, losses, costs, charges and other proceedings (including without limitation those relating to environmental, workplace safety and insurance compensation and occupational health and safety matters, and including solicitor client costs on a substantial indemnity scale basis and disbursements) whatsoever kind and nature that may be made or brought against or suffered by or imposed upon any or all of them as a result of anything related directly or indirectly to this Agreement, the intent being that the City shall be at no risk or expense to which it would not have been had DSSAB not occupied or used the Leased Area.
- B. To this end, DSSAB hereby acknowledges and agrees that the City shall retain counsel of its own choice to defend any such any actions, causes of action, claims, demands, interest, damages, expenses, liens, losses, costs, charges and other proceedings as set out herein, and that the City shall have full control over the City's defence and or response to such proceedings, and further, that all costs incurred by the City in the defence and/or response to such proceedings (including solicitor/client costs on a substantial indemnity scale basis), shall be paid by DSSAB immediately upon demand by the City as incurred by the City.
- C. DSSAB hereby releases and forever discharges the City, including its elected officials, officers, employees, agents and contractors; and DSSAB further agrees that notwithstanding anything to the contrary contained herein, the City, including elected officials, officers, employees, agents and contractors shall not be liable to DSSAB or to anyone for whom DSSAB may be in law responsible for any loss of or damage to property, personal injury or death or any other losses, actions, claims, causes of action, damages, both direct or indirect and such other costs and expenses, however and whatsoever incurred, suffered or sustained by DSSAB or any of the DSSAB's agents, employees and contractors in relation to or in connection with this Agreement.
- D. DSSAB agrees to maintain at all times during the currency of this Agreement hereinbefore described the following insurance:
- (i) **All Risks Property Insurance**
All risks (including sewer damage, flood and earthquake) property insurance in an amount equal to the full replacement cost of property of every description and kind owned by DSSAB or for which the DSSAB is legally responsible, and which is located on or about the City Property and Leased Area, including, without limitation, anything in the nature of a leasehold improvement;

(ii) Commercial General Liability Insurance

DSSAB shall, at their expense obtain and keep in force during the term of the Lease, Commercial General Liability Insurance satisfactory to the City's Risk Manager and underwritten by an insurer licensed to conduct business in the Province of Ontario. The policy shall provide coverage for Bodily Injury, Property Damage and Personal Injury and shall include but not be limited to:

1. A limit of liability of not less than \$ 5 million/occurrence with an aggregate of not less than \$ 25 million
2. Add the City as an additional insured with respect to the operations of the Named Insured
3. The policy shall contain a provision for cross liability and severability of interest in respect of the Named Insured
4. Non-owned automobile coverage with a limit not less than \$ 2 million and shall include contractual non-owned coverage (SEF 96)
5. Products and completed operations coverage
6. Broad Form Property Damage
7. Contractual Liability
8. Hostile fire
9. The policy shall provide 30 days prior notice of cancellation

(iii) DSSAB's/Tenant's Legal Liability Insurance

DSSAB's/Tenant's legal liability insurance for the actual cash value of the building and structures on the City Property and Leased Area, including loss of use thereof;

(iv) Boiler and Machinery Insurance

Comprehensive Boiler and Machinery insurance on mechanical equipment in the premises controlled by DSSAB/Tenant. The City is to be named as an additional insured if the objects insured qualify as DSSAB's/Tenant's improvements.

Applicable to Each Insurance Above

Each policy will provide that the insurer will not have any right of subrogation against the City on account of any loss or damage covered by such insurance or on account of payments made to discharge claims against or liabilities of the City or DSSAB/Tenant covered by such insurance. The cost or premium for each and every such policy will be paid by DSSAB.

Primary Coverage – DSSAB's insurance shall be primary coverage and not additional to and shall not seek contribution from any other insurance policies available to the City.

Certificate of Insurance – DSSAB shall provide a Certificate of Insurance satisfactory to the City's Risk Manager evidencing coverage in force at least 10 days prior to contract commencement. No policy shall be cancelled or allowed to lapse without at least thirty (30) days written notice having been given to the City.

7. TERMINATION

If either party wishes to terminate this Agreement, that party may do so by giving the other party thirty (30) days written notice of its intention to terminate.

Notice to the City shall be provided to the Fire Chief, 72 Tancred St, Sault Ste. Marie, ON P6A 5S2

Notice to DSSAB shall be provide to the CEO, Mike Nadeau, Social Services, 390 Bay Street, Sault Ste. Marie, ON, P6A 5L8

On termination of this Agreement, DSSAB shall forthwith remove all belongings from the City Property/Leased Area at DSSAB's sole risk and expense and leave the City Property/Leased Area in a condition satisfactory to the City. Provided that if the DSSAB's belongings are not removed from the Leased Area/City Property within a period of thirty (30) days from the date of such termination, the City may remove it at the expense and risk of DSSAB.

8. COVID

DSSAB, which shall herein include any and all of its employees, agents, servants and contractors, acknowledges, covenants and agrees that:

- A. that the use of the City Property and Leased Area permitted herein may include possible exposure to and illness from infectious diseases including but not limited to COVID-19. DSSAB knowingly and freely assumes all such risks, both known and unknown, even if arising from the negligence of the City. Further, DSSAB for itself and on behalf of its employees, agents, servants and contractors in relation to and in connection with the use of the City Property/Leased Area permitted under this Agreement hereby releases and holds harmless The Corporation of the City of Sault Ste. Marie its councillors, officials, officers, directors, employees, consultants, agents, successors, contractors, and assigns, or any of them, from any actions, causes of action, claims, demands, interest, damages, expenses, losses, costs, charges and other proceedings (including without limitation those relating to any infectious disease including COVID-19, and including solicitor client costs on a substantial indemnity scale basis and disbursements) whatsoever kind and nature that may be made or brought against or suffered by or imposed upon any or all of them as a result of anything related directly or indirectly to the use of the City Property/Leased Area permitted under this Agreement.
- B. the City has a Vaccination Policy and other COVID related directives in place, which may change from time to time during the Term and any Extended Term(s) (collectively referred to as the "City's COVID/Vaccination Policies"). While at the City Property, DSSAB shall ensure that DSSAB and its employees, agents, servants and contractors fully and unequivocally comply with any and all of the City's COVID/Vaccination Policies and produce any documentation as requested by the City to demonstrate such adherence and compliance immediately upon demand. To this end, DSSAB acknowledges and agrees that:

- (i) the City's COVID/Vaccination Policies may be different, more stringent or less stringent than DSSAB's COVID/Vaccination Policies;
- (ii) notwithstanding Section 8B.(i) above, that DSSAB while at the City Property shall adhere to the City's COVID/Vaccination Policies;
- (iii) if there are any differences or conflicts between the City's COVID/Vaccination Policies and the City's Vaccination Policies, as it relates to the City Property and DSSAB's (including its employees, agents, servants and contractors) use and occupation of the Leased Area, the requirements set out in the City's COVID/Vaccination Policies requirements shall take precedence and prevail; and
- (iv) DSSAB shall adhere to any and all Public Health Directives relating to COVID-19 that are applicable to DSSAB and DSSAB acknowledges and agrees that the City may have differing requirements and the City shall continue to adhere to the City's requirements. In the event that DSSAB cannot continue to operate at the City Property/Leased Area as set out in this Agreement given DSSAB's COVID/Vaccination Policies and Public Health Directives applicable to DSSAB, then this Agreement shall be suspended until such time as DSSAB can operate at the City Property/Leased Area and be compliant with their Public Health Directives and COVID/Vaccination Policies and if the suspended time frame exceeds 3 months, then this Agreement shall terminate.
- (v) the City may at any time with written notice amend or add additional requirements to this Agreement, including the immediate suspension of the use of the City Property/Leased Area on the basis of any Provincial Order and/or Public Health Directives relating to COVID-19 that may impact the use of the City Property. Upon receipt of any written notice, DSSAB shall forthwith comply with any and all newly amended and/or additional terms as required by the City. Upon discovery of non-compliance with any term of this Section, the City's COVID/Vaccination Policies, any Provincial Order or any Public Health Directive, DSSAB acknowledges that the City may immediately terminate or suspend DSSAB's right to use the City Property/Leased Area pursuant to this Agreement. The City shall not be responsible for any losses to DSSAB from any termination or suspension of this Agreement.

9. MISCELLANEOUS

- A. DSSAB shall not assign this Agreement without the written consent of the City.
- B. In the event that any provision of this Agreement is deemed to be invalid or unenforceable, it is understood between the Parties that such provision shall, whenever possible, be interpreted, construed, limited or as necessary be severed to the extent necessary to eliminate such invalidity or unenforceability. All the remaining provisions of the lease shall remain valid and continue to bind the parties. If required, the parties agree to negotiate in good faith a valid enforceable substitute provision which most nearly

reflects the parties' original intent in entering into the Agreement or to provide an equitable adjustment in the event so much provision can be added.

- C. The headings in this Agreement have been inserted as a matter of convenience and for reference only and in no way define, limit or enlarge the scope of meaning of this Agreement nor any of the provisions hereof.
- D. This Agreement and everything herein contained shall operate to the benefit of any and be binding upon the respective successors, assigns and other legal representatives, as the case may be, of each of the parties hereto subject to the granting of consent by the Landlord as provided herein to any assignment or sublease, and every reference herein to any party hereto shall include the successors, assigns and other legal representatives of such party.
- E. This Agreement shall be governed by and construed in accordance with the laws of Ontario.
- F. Time shall be of the essence hereof.

IN WITNESS WHEREOF the Party of the first part has hereto affixed its corporate seal attested by the hands of its duly authorized officers and the parties of the Second part have hereunto set their hands and seals.

SIGNED, SEALED AND DELIVERED in the presence of

THE CORPORATION OF THE CITY OF SAULT STE.
MARIE

MAYOR – CHRISTIAN PROVENZANO

CITY CLERK – RACHEL TYCZINSKI

THE DISTRICT OF SAULT STE. MARIE SOCIAL
SERVICES ADMINISTRATION BOARD

CEO - MIKE NADEAU



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: Jeff Barban

DATE: April 21, 2022

RE: Safe Voluntary Isolation Site Program Extension

RECOMMENDATION

It is recommended the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) accept this report on the Safe Voluntary Isolation Site Program (SVISP) 2022 – 23 Extension as information.

BACKGROUND INFORMATION

Canada remains focused on efforts to delay and slow the spread of COVID-19. Federal efforts have sought to address underlying issues faced by vulnerable people at higher risk of transmission during the pandemic. However, evidence indicates that individuals from lower-income and densely-populated neighbourhoods are disproportionately affected by COVID-19. Individuals from these neighbourhoods may have more difficulty safely isolating at home due to factors such as overcrowding and/or resource constraints.

The SVISP is being established by the Public Health Agency of Canada (PHAC) as a time-limited, targeted program in response to the continued evolution of the COVID-19 pandemic.

The DSSMSSAB has received one additional fiscal year of funding from PHAC to continue offering a Safe Voluntary Isolation Site Program (SVISP). The program is designed to support infection prevention and control by providing isolation spaces for individuals who are unable to safely isolate at home, thereby helping to limit contact and spread in the communities that have been amongst the most impacted by COVID-19.

SUMMARY/OVERVIEW

Currently the isolation site is operating 24/7, 365 days a year. The funding permits us to offer 8 isolation beds, a program supervisor and an additional Tenant Support Worker to

ensure support services are available as needed for anyone accessing the SVISP site. The support services include appropriate referrals when needed, connections to cultural services, mental health supports, shelter diversion supports, income supports, etc. Food is provided via partnership with Harvest Algoma, where meals are delivered directly to their door. Transportation services is also available to anyone needing to access the isolation site, appropriate Personal Protective Equipment is available onsite for guests and security is onsite afterhours to reduce anti-social behaviours and increase personal safety.

STRATEGIC PLAN IMPACT

The SVISP aligns with the pillar of Service Delivery. Funding allows the DSSMSSAB to assist within the lower income and homelessness sector to provide a safe place to isolate, providing service excellence to the community.

FINANCIAL IMPLICATIONS

We received an additional \$335,943 in annual funding. There are no net levy implications to the DSSMSSAB as this program is fully funded by the Public Health Agency of Canada.

CONCLUSION

Since April 2021 the SVISP has offered 112 individuals a safe location to isolate. The continuance of the program for the next fiscal year will continue to operate within Algoma Public Health recommendations and offer an important service to reduce the spread of COVID within the low income and homeless communities.

Respectfully submitted,



Jeff Barban
Director of Community Housing & Development

Approved by:



Mike Nadeau
Chief Executive Officer



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: Jeff Barban

DATE: April 21, 2022

RE: Reaching Home: Canada's Homelessness Strategy Incremental funding 2022-2023 and 2023-2024 Investment Plan

RECOMMENDATION

It is recommended the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB), as the designated Community Entity, award the 2022-23 Incremental funding of \$388,089.80, as well as the administration funds of \$30,388.20, to the Sault Ste. Marie Housing Corporation (SSMHC) for the renovation to the former Sacred Heart building located at 721 Wellington St. E, for a total investment of \$418,478.

BACKGROUND INFORMATION

As part of Budget 2021, the Government of Canada announced incremental funding of \$567.2 million for Reaching Home: Canada's Homelessness Strategy for a two year period beginning in 2022/2023.

This funding is intended to help communities extend their response to COVID-19 and provide us with flexibility to use these investments to meet local needs and priorities.

This funding is also provided to support communities and funding recipients shifting to longer-term housing approaches and solutions that prevent and reduce chronic homelessness.

SUMMARY/OVERVIEW

The Incremental funds are necessary to assist with the financial commitments to renovate the former Sacred Heart School into a men's low barrier shelter, community center and transition rooms for men. The shelter will serve as the doorway for men to the Housing and Homelessness system to work towards achieving permanent safe affordable housing.

The CAB was polled for support to use the funds toward the construction of the transitional units which was received.

DATE: April 21, 2022

STRATEGIC PLAN IMPACT

The additional Reaching Home funds will align with the pillar of Service Delivery. The funds will be used by the DSSMSSAB to assist the SSMHC to renovate a vital piece of Housing and Homelessness infrastructure for the community.

FINANCIAL IMPLICATIONS

Allocating the total federal funding (\$418,478 total) towards the renovations at 721 Wellington reduces the contributions sought from the DSSMSSAB towards this project.

CONCLUSION

The allocation of funds to the SSMHC will contribute towards completing the renovations at the former Sacred Heart School and provide a permanent home for the men's low barrier shelter, community center and transition rooms for men. All of these services contribute to working towards ending chronic homelessness within the community.

Respectfully submitted,



Jeff Barban
Director of Community Housing & Development

Approved by:



Mike Nadeau
Chief Executive Officer



Social Services

District of Sault Ste. Marie Social Services

Administration Board

Conseil d'Administration des Services du District Sault Ste. Marie

Zhawenimi-Anokiitaagewin



BOARD REPORT

AUTHOR: Jeff Barban

DATE: April 21, 2022

RE: Canada-Ontario Community Housing Initiative (COCHI) and Ontario
Priorities Housing Initiative (OPHI) Investment Plan

RECOMMENDATION

It is recommended the District of Sault Ste. Marie Social Services Administration Board (DSSMSSAB) award the entire OPHI planned allocation of \$431,300 for the fiscal year of 2022-23 plus the additional administration funds of \$22,700, by the means of an executed Contribution Agreement with the Sault Ste. Marie Housing Corporation (SSMHC) for the renovation of the former Sacred Heart School located at 721 Wellington St. E.

It is further recommended the DSSMSSAB award the COCHI fiscal year 2022-23 planned allocation of \$1,024,843, plus additional administration funds of \$53,939, to the SSMHC by the means of an executed Contribution Agreement for various energy retrofits.

BACKGROUND INFORMATION

Funding through COCHI represents a re-investment of Federal funding that has been declining under the Canada-Ontario Social Housing Agreement. These funds provide an opportunity for Service Managers and community housing providers to address the challenges associated with the housing projects reaching the end of operating agreements and/or mortgage maturity.

The OPHI program is modelled after similar, previous affordable housing programs, with the most recent being the investment in Affordable Housing Program Extension (IAH-E). While the program is similar to the ending IAH-E, there are additional notable opportunities available to the Service Manager in this program, including the addition of a support services component and the eligibility of supporting community housing under Ontario Renovates.

Service Managers have been advised that COCHI and OPHI are funding companions eligible for stacking due to common program components.

Program guidelines state that all proposed Investment Plans (IP) for these programs must be approved by the DSSMSSAB. The Ministry will review the submitted IPs to ensure the project meets program guidelines and falls within the bilateral agreement.

SUMMARY/OVERVIEW

The following chart summarizes the COCHI and OPHI planned allocation provided for the fiscal year 2022-23 from Ministry of Municipal Affairs and Housing:

Program	2022-23 Allocation	Allowable Administration	Remaining Balance
COCHI	\$1,078,782	\$53,939	\$1,024,843
OPHI	\$454,000	\$22,700	\$431,300

Under the OPHI program guidelines this funding can be utilized for the renovating of the former Sacred Heart School located at 721 Wellington St. E. to include a Low Barrier Men's Shelter, Community Centre and men's transitional units.

The guidelines for the COCHI program allows for various energy saving retrofits to existing social housing units within the SSMHC. The following lists the planned work for the SSMHC for the use of all of the COCHI funds in 2022:

- Window and Door replacement:
Murphy/Willowdale - 10 Single Detached Homes
Boston Avenue - 30 Townhouses
- 588 Albert - 42 Unit Apartment Building Window Replacement and exterior Granex Panel Caulking repairs
- 55 Chapple - 68 Unit Apartment Building Hallway LED Lighting Upgrade
- Up to 20 High Efficiency Furnace Replacements throughout Single Detached Homes based on furnace age.

STRATEGIC PLAN IMPACT

OPHI:

The development of the former Sacred Heart School located at 721 Wellington St. E. impacts all three pillars of the strategic plan.

- The strategy uses an **innovative approach** to convert a former school into a multi-purpose community building.
- The onsite community center focuses on **service excellence** by engaging occupants to maximize their experience in what many of the residents can proudly call their very first home.

DATE: April 21, 2022

- The partnership with agencies focuses on **community partners** working together to combine supports which can reduce service gaps and produce positive outcomes.

COCHI

The planned upgrades for COCHI impacts the strategic area of Service Excellence. Improving energy efficiency within the SSMHC lowers operating costs and increases the comfort level for households.

FINANCIAL IMPLICATIONS

There are no net financial implications to the DSSMSSAB as COCHI and OPHI are fully funded by the Federal and Province governments.

CONCLUSION

The additional funding from OPHI will help contribute to the overall costs toward the renovation of the former Sacred Heart School, ensure a permanent LBS for men, much needed transitional units and a home for the Neighbourhood Resource Centre.

The energy retrofits within the SSMHC will reduce our carbon footprint and reduce our energy and operating costs.

Respectfully submitted,

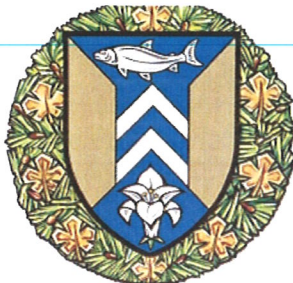


Jeff Barban
Director of Community Housing & Development

Approved by:



Mike Nadeau
Chief Executive Officer



CITY COUNCIL RESOLUTION

Regular Council Meeting

Agenda Number: 7.8.2
Title: District of Sault Ste. Marie Social Services Administration Board
Date: Monday, March 21, 2022

Moved by: Councillor D. Hilsinger
Seconded by: Councillor P. Christian

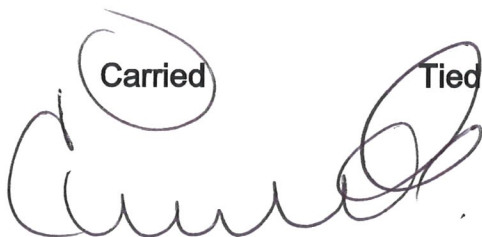
Resolved that Councillor Vezeua-Allen be appointed to the District of Sault Ste. Marie Social Services Administration Board from March 21, 2022 to December 31, 2022.

Carried

Tied, Defeated

Defeated

Officially Read and Not
Dealt With / Postponed



Christian Provenzano